## MISUMI Art Collection

## **Marina Kappos**

<Yellow Line>,2005,Acrylic on Canvas

The palm tree peering out of the left side of the work is indicative of the scenery in Los Angeles, California. But in contrast the gray overcast sky is uncharacteristic of California.

The faint ridgeline divides the work into three parts. There is a solid vibrant yellow line running along the bottom of the work. The yellow line represents a no parking zone. However, both the color of the tree leaves and the charcoal-colored asphalt create a somber shade, which seems an unlikely choice for such a young artist. This is something no one is likely to notice.

The ability to transform this ordinary, everyday scenery into art is the sign of a true artist. The piece creates a cozy space adorned in chic hues that blends in with a workplace overflowing with a hodgepodge of colors.

Marina is able to design a tranquil and peaceful space in which the artwork does not stand out owing to her education in space design. I remember when Marina visited Japan four or five years ago. She was ecstatic to see that the wall was just the right size for artwork. I still have that image of her in my mind.

On a street lined with identical buildings, our building is gradually becoming a popular meeting place. People arrange to meet in front of the picture on the side of our building. Almost all the buildings are the same with their indoors plants and aquariums (this might only be true for Sumitomo Building). However, artwork does not require maintenance costs and contributes to improving our corporate image.



lidabashi First Bldg., 5-1, Koraku 2-chome, Bunkyo-ku, Tokyo 112-8583, Japan TEL:+81-3-5805-7037 FAX:+81-3-5805-7014 URL:http://www.misumi.co.jp/



# A Report on the MISUMI Group Vol.47

April 1, 2016, through March 31, 2017



© Marina Kappos

Securities Code: 9962 (TSE Section 1)

To Our Shareholders

## Top Message

MISUMI leverages its unique strength, both as a manufacturer and a distributor, to accelerate our transformation to a production materials platform by leveraging our proprietary strengths.



Rvusei Ono Representative Director, President and CEO

The MISUMI Group would like to extend its deepest gratitude to all shareholders for their remarkable support.

We plan to step up the transformation of our business model to a production materials platform as the continued increase in demand to streamline facility design and the procurement of auxiliary materials in line with global development in digital manufacturing is a prime opportunity for the MISUMI Group.

## Reflecting on Consolidated Results from FY2016

In the year ended March 31, 2017 (FY2016), the business environment in which the MISUMI Group operates continued to generally trend slowly toward recovery. In the United States, the economy continued to rebound underpinned by consumer spending and inventory investments. In China, there were signs that economic growth had picked back up owing in part to benefits from various government policies and a strong increase in consumer spending. Meanwhile, in Japan there were indications that consumer spending and capital investments had bounced back. In addition, there were improvements to corporate earnings and employment rate.

Amid this economic environment, the MISUMI Group is leveraging its unique business, encompassing both manufacturing and distribution operations. The goal of the group is to contribute to the manufacturing industry worldwide while simultaneously accelerating business expansion by broadening its business infrastructure globally and eliminating customer inefficiency. In an effort to address a new wave of manufacturing that positions IT at its core, we improved our competitive strength by continuing to implement Internet strategies.In addition, we strengthened our global reliable and short-term deliveries. As a localization strategy, we are promoting local production-local procurement initiatives, with the goal of

providing optimal sourcing. There was unfavorable impact from forex fluctuations, however, thanks to the aforementioned initiatives and other measures, our consolidated earnings growth was propelled by an increase in sales mainly in the Factory Automation (FA) Business, where we benefitted from a rise in demand in the automotive industry and electronics industry, and growth in the VONA Business, which benefited from an increase in customer base and an expansion in the number of manufacturers from which we distribute products.

In light of this, we achieved record highs for net sales and profits across the board. We posted consolidated net sales of ¥259.0 billion, a rise of 7.9% year-on-year, the sixth consecutive year for all-time high sales. In the profit front, we recorded operating income of ¥27.1 billion, an increase of 5.6%, and net income attributable to owners of parent of ¥18.3 billion, an increase of 8.8%.

The payout ratio for dividends was increased from 20% to 25% starting from the year-end dividend for FY2011. We will retain this ratio in FY2016. Accordingly, we paid a fiscal year-end dividend per share of ¥9.10. Combined with the interim dividend per share of ¥7.61, we plan to pay an annual dividend per share of ¥16.71, an increase of ¥1.29.

To Our Shareholders

## Accelerate our transformation to a production materials platform

## Transforming our business model to a production materials platform



Digital manufacturing is gradually expanding globally. This includes Industry 4.0 in Europe, the industrial Internet in the Americas, and the China Manufacturing 2025 initiative in China.

Reflecting these structural changes, the continued increase in demand to streamline facility design and the procurement of auxiliary materials is likely to require a shorter lead time to design components related to manufacturing facilities and improved efficiency for the purchasing process in the market for auxiliary materials used in production activities.

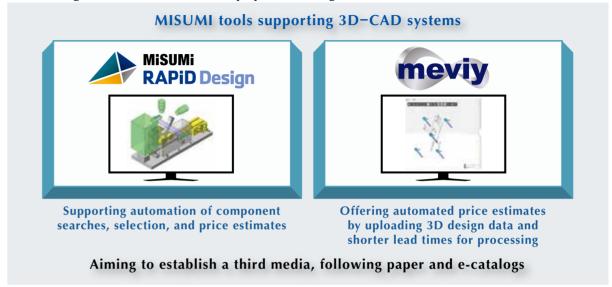
At the MISUMI Group, we view this change in industrial structure to be a prime opportunity. We are transforming our business model into a production materials platform to address the further acceleration to strengthen IT and to be able to respond to customer needs

globally.

Our business is comprised of three pillars: the manufacturing business, the distribution business, and the operational base that supports these two businesses. In FY2017, we aim to continue to ardently push forward with the changes to our business model for these operations and accelerate our transformation to a production materials platform. An introduction of our main activities to transform our business model follows overleaf.

## Shift to a digital model for our manufacturing business

## Addressing needs to streamline equipment design



We aim to address digital manufacturing by leveraging the strength of our MTO (make-to-order) products in the manufacturing business. This reflects growing global demand for factory automation FA\* in line with the global development of digital manufacturing.

In the FA Business, we steadily grew overseas sales by expanding our reliable and short-term deliveries globally. We aim to accelerate the expansion of our overseas operations by further responding to the streamlining needs for equipment design.

To this end, we have our own unique plan to address innovations to the design process through the expansion of our tools that support equipment design. RAPiD Design and meviy are two key examples of tools that support CAD, which is used by design engineers.

RAPiD Design is a service to support the automation of

component searches, selection, and price estimates during each step of the facility design process. We plan to expand this service overseas going forward.

Meviy is a tool that automatically creates a price estimate simply by uploading 3D design data. This service shortens the lead time for the delivery of parts. Going forward, we plan to make this service available for the FA Business, and not just the Die Components Business.

We aim to make these permanent services. We are positioning these tools, which support 3D-CAD systems, as a third media, following paper catalogs and e-catalogs.

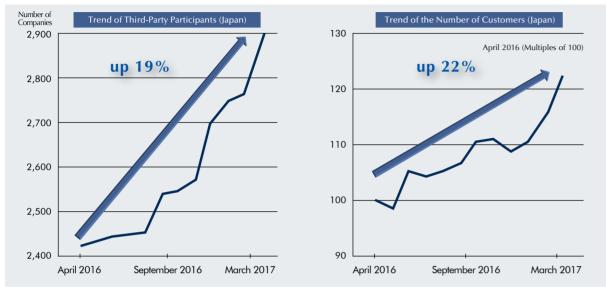
\*FA:Factory Automation

To Our Shareholders

Top Mess

## Accelerating the global expansion of the distribution business

### The VONA Business: A Growth Driver



The VONA\* Business is the MISUMI Group's distribution business. Operations consist of the third-party products as well as MISUMI brand products. Our product lineup ranges from components for production equipment to materials for production activities and maintenance, repair and operations (MRO) consumable parts. In FY2016, we expanded the number of third-party manufacturers and strengthened our product lineup, which is a growth driver for this business. In Japan, we handle 17.5 million items and we carry products from more than 2,900 third-party manufacturers.

Overseas, we are deploying the VONA Business in China and South Korea. Going forward, we also plan to consecutively roll out this business in Thailand, Vietnam, Indonesia, the United States, and Europe. We aim to achieve a remarkable product lineup by bolstering our global mutual product supply, not only with Japanese products but also with locally procured products.

## Global network for VONA products



## ■ Reinforce the logistics infrastructure and continue to strengthen the IT infrastructure

Expanding our logistic sites to enhance our reliable and short delivery system globally

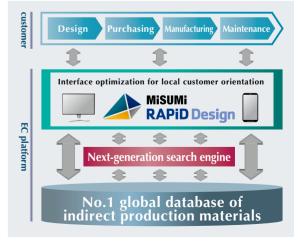


With respect to the operational base, we are reinforcing the logistics infrastructure and continuing to strengthen the IT infrastructure.

The reinforcement of the logistics infrastructure will consist of fully strengthening our reliable and short-term deliveries globally by further increasing our logistic sites, which we are already deploying on a worldwide basis.

The strengthening of the IT infrastructure will encompass further improving customer convenience by honing our e-commerce infrastructure, which is one of our strengths, and addressing the different order format issues depending on the country by using a next-generation search engine, which is backed by a No.1 global database of indirect production materials.

## Strengthen IT infrastructure

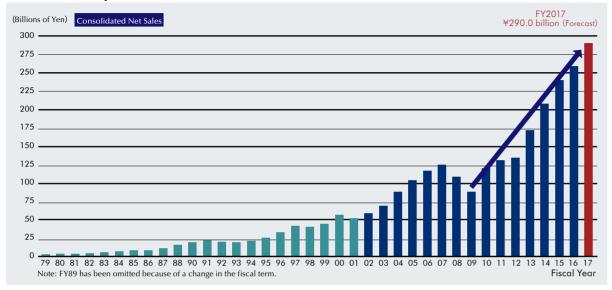


\*VONA: Variation & One-stop by New Alliance

To Our Shareholders

## **FY2017 Consolidated Earnings Forecast**

## MISUMI Group's Trend of Business Results



Major economies around the world, including Japan, are expected to continue to generally trend slowly toward recovery. However, it will be necessary to monitor uncertainties in overseas economies, impact from fluctuations in the financial capital markets, and geopolitical risks, including impact from the normalization of fiscal policies in the United States, and the economic outlook for China and emerging economies in Asia.

Amid this market environment, the MISUMI Group aims to renew its all-time high net sales and profits. To this end, we plan to expand our product lineup, enhance our cost competitiveness, strengthen our reliable and short deliveries globally, and increase our market share in the international market by further expanding our businesses.

We plan a per-share dividend payout of \$19.60 (an interim dividend of \$9.17 and a year-end dividend of \$10.43).

The MISUMI Group would like to extend the utmost gratitude to our valued shareholders for their ongoing support.

lune 2017

Representative Director, President and CEO Ryusei Ono

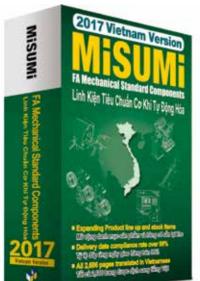
Du

Fully fledged business operations begin at our

subsidiary in Vietnam

The MISUMI Group aims to rebuild its AEC (ASEAN Economic Community) supply chain to fortify our reliable and short-term deliveries globally in Asia. As a part of this, we set up a subsidiary in Vietnam in February 2017. We plan to actively use this Vietnam Factory responding to an increase in demand from overseas companies entering the market in Vietnam.

At present, we are launching sales activities from our head office in Hanoi and sales office in Ho Chi Minh City. This two unit organizational structure covers the south and north of the country. Going forward, these two unit hubs will comprise the solid foundation to service major manufacturers of mobile phones, electric machinery, electronics; investing heavily in this region.





Local Vietnam head office

## ■Summary of local Vietnam unit

Company name	MISUMI Vietnam Co., Ltd.
Capital	¥200 million (wholly-owned subsidiary of MISUMI Group Inc.)
Location	Tien Son Industrial Park, Bac Ninh Province, Hanoi (sales office located in Ho Chi Minh)
No. of employees	76 employees (as of April 1, 2017)

In February, the e-catalog (e-commerce site) was launched in Vietnam and is starting sales of more than 3 million items. In addition, we published the Group's first Vietnamese-language FA product paper catalog of over 2,697 pages with more than 600,000 products listed.

By publishing paper catalogs in addition to e-catalogs, we aim to make parts selection and purchasing more convenient for customers in the local manufacturing industry, and support the assimilation of technical know-how.

Vietnamese-language product catalog for FA products

## **Highlights of Consolidated Financial Rsesults**

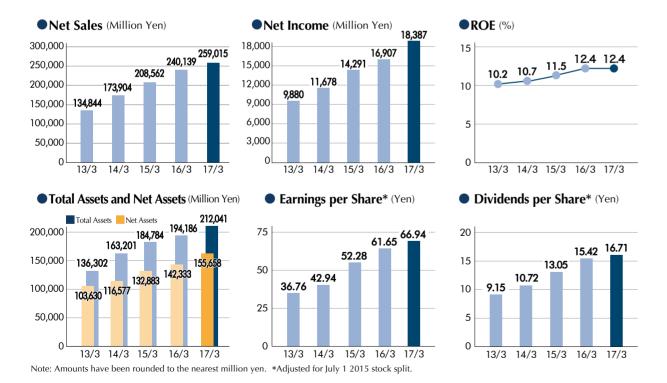
In FY2016, we posted consolidated net sales of ¥259.0 billion (up 7.9% year-on-year) and operating income of ¥27.1 billion (an increase of 5.6%). This is the sixth straight year of all-time high consolidated net sales and operating income.

Segment sales are as follows. In the FA Business, we recorded sales of ¥84.6 billion (a rise of 10.9% year-on-year). In the Die Components Business, we booked sales of ¥69.7 billion (a rise of 0.1%). In the VONA Business, we posted sales of ¥104.5 billion (a growth of 11.5%).

Meanwhile by region, new sales in Japan totaled ¥140.3

billion (an expansion of 8.8% year-on-year). In China, sales were ¥43.4 billion (an increase of 12.5%). In Asia, sales totaled ¥32.6 billion (up 13.2%). In the United States, sales amounted to ¥25.7 billion (a decrease of 4.9%). In Europe, sales came to ¥12.5 billion (a growth of 3.9%). In other regions, sales were ¥4.2 billion (a decline of 6.0%). The overseas sales ratio stood at 45.8% (a fall of 0.5 points).

In FY2016, we paid a year-end dividend of ¥9.10. Along with an interim dividend of ¥7.61, the annual dividend payout is ¥16.71 (an increase of ¥1.29 year-on-year).



## Business Overview

MISUMI Group business operations comprise: FA Business, which mainly carry standardized components for automated equipment used in factory automation and other applications; Die Components Business, which mainly carry die and mold parts used to make automobiles and electronics devices; and the VONA Business, which sells third-party brand products alongside MISUMI brand products under a new distribution business model. Products sold under the VONA Business include components for production equipment, materials for production activities and maintenance, repair and operations (MRO) consumables.

#### ■ Major Products Carried by the MISUMI Group

Product Category 17.5 Million High-precision Mechanical Compo					nents					
iness	FA Standardized Mechanical Components	•		Shafts	<b>6</b>	Timing pulleys		Linear bushings	· ·	Flat belt conveyors
FA Business	Locator Devices and Measurement Equipment (OST Business)	•	1	Automatic stage units		Actuators		Optical measurement devices		Optical waveguide alignment
Components Business	Standardized Metal Press Components		IIII	Punches		Button dies	Î	Precision guide pins		Gas springs
Die Com Busi	Standardized Plastic Mold Components			Ejector pins	7	Sprue bushings	<b>———</b>	Parting lock sets		Taper pins
	Mechanical Components and Screws, Bolts, Washers and Nuts	•	"He	Sensors and switches		Couplings	170	Screws, bolts and nuts	T	Castors
usiness	Wiring, Control and PC Components	•		Connectors	<b>6</b> ° €0 €0.	Switches	1	Cables		Transformers
VONA Business	Cutting Tools and Components for Production Machining	•		End mills		Hexagonal wrench	A	Milling chips		Calipers
	Packaging, Logistics & Storage Materials and Safety & Protection, Environmental & Sanitary and Office Supplies	•		Carts	1	Work gloves		Parts cleaners	9	Laboratory Equipment & Supplies

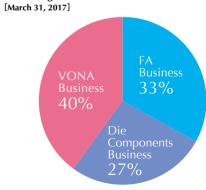
FA: Factory Automation OST: Optical & Scientific Technology VONA: Variation & One-stop by New Alliance

#### Net Sales and Operating Income by Segment (Million Yen)

		The year under review (April 1, 2016 through March 31, 2017)	The previous year (April 1, 2015 through March 31, 2016)
FA Business	Net Sales	84,669	76,369
TA business	Operating Income	14,417	12,159
Die Components	Net Sales	69,797	69,732
Business	Operating Income	3,097	3,464
VONA B. dans	Net Sales	104,548	93,758
VONA Business	Operating Income	9,950	10,249
A	Net Sales	_	279
Adjustments	Operating Income	(338)	(182)
Tital	Net Sales	259,015	240,139
Total	Operating Income	27,127	25,690

\* As of consolidated accounting standards FY2016, new segment catagory have been reflected.

## Percentage of Consolidated Net Sales



### Consolidated Balance Sheet (Million Yen)

Consolidated Balance Sheet (Million Yen)						
ltem	The year under review (March 31, 2017)	The previous year (March 31, 2016)				
(Assets)						
Current assets	160,281	140,795				
Cash and deposits	63,179	52,891				
Trade notes and trade accounts receivable	57,847	49,373				
Inventories	33,310	30,058				
Deferred tax assets	3,010	2,604				
Tax refunds receivable	780	1,067				
Other	2,454	5,055				
Allowance for doubtful receivables	(301)	(257)				
Noncurrent assets	51,759	53,391				
Property, plant and equipment	27,874	29,180				
Intangible assets	19,012	19,714				
Software	9,568	6,159				
Goodwill	1,011	3,457				
Other	8,432	10,097				
Investments and other assets	4,873	4,495				
Total assets	212,041	194,186				

ltem	The year under review (March 31, 2017)	The previous year (March 31, 2016)
(Liabilities)		
Current liabilities	37,246	31,585
Trade notes and trade accounts payable	16,974	14,414
Accounts payableother	9,033	5,951
Income taxes payable	3,332	3,847
Accrued bonuses	2,286	2,383
Accrued directors' bonuses	242	310
Other	5,378	4,679
Long-term liabilities	19,135	20,267
Corporate bonds with stock acquisition rights	10,388	11,268
Deferred tax liabilities	2,663	3,462
Liabilities for retirement benefits	4,509	3,992
Other	1,573	1,544
Total liabilities	56,382	51,853
(Equity)		
Shareholders' equity	153,724	138,475
Common stock	7,593	6,996
Capital surplus	17,982	17,385
Retained earnings	128,226	114,169
Treasury stock	(76)	(76)
Accumulated other comprehensive income	805	2,986
Stock acquisition rights	675	342
Non-controlling interests	453	527
Total equity	155,658	142,333
Total liabilities and equity	212,041	194,186

## Consolidated Statement of Income (Million Yen)

Item	The year under review (April 1, 2016 through March 31, 2017)	The previous year (April 1, 2015 through March 31, 2016)
Net Sales	259,015	240,139
Cost of sales	151,564	139,096
Gross profit	107,451	101,043
Selling, general and administrative expenses	80,323	75,352
Operating income	27,127	25,690
Non-operating income	511	536
Non-operating expenses	1,176	1,108
Ordinary income	26,462	25,119
Extraordinary gains	_	109
Extraordinary loss	391	225
Income before income taxes and minority interests	26,071	25,003
Income taxescurrent	8,601	8,858
Income taxesdeferred	(888)	(805)
Net Income	18,357	16,950
Net income attributable to non-controlling shareholders	(29)	42
Net income attributable to shareholders of the parent company	18,387	16,907

## **Consolidated Statement of Comprehensive Income** (Million Yen)

	•	
Item	The year under review (April 1, 2016 through March 31, 2017)	The previous year (April 1, 2015 through March 31, 2016)
Net Income	18,357	16,950
Other comprehensive income Valuation difference on available-for-sale securities	6	(13)
Foreign currency translation adjustments	(2,225)	(4,192)
Adjustment for retirement benefits	14	(28)
Equity income from equity method affiliates	(11)	(4)
Other comprehensive income-total	(2,216)	(4,238)
Comprehensive income	16,141	12,711
(Breakout) Comprehensive income attributable to parent company	16,206	12,700
Comprehensive income attributable to minority shareholders	(64)	11
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## **●**Consolidated Statement of Cash Flows (Million Yen)

ltem	The year under review (April 1, 2016 through March 31, 2017)	The previous year (April 1, 2015 through March 31, 2016)
Cash flows from operating activities	19,508	16,714
Cash flows from investment activities	(6,056)	(9,470)
Cash flows from financing activities	(4,008)	(3,581)
Translation differences related to cash and cash equivalents	(25)	(1,724)
Changes in cash and cash equivalents	9,417	1,937
Balance of cash and cash equivalents at beginning of period	39,204	37,267
Balance of cash and cash equivalents at end of period	47,840	39,204

## Consolidated Statements of Changes in Equity (Million Yen)

The year under review (April 1, 2016 through March 31, 2017)		Share	holders' e	quity		Accumulated other comprehensive income	acquisition	Minority interests	Total equity
	Common stock	Capital surplus	Retained earnings	Treasury stock	Total shareholders' equity				
Balance as of April 1, 2016	6,996	17,385	114,169	(76)	138,475	2,986	342	527	142,333
Changes during the fiscal year									
Issuance of new shares	596	596	_	_	1,193	_	_	_	1,193
Distribution of surplus	_	_	(4,299)	-	(4,299)	_	_	_	(4,299)
Net income attributable to shareholders of the parent company	-	-	18,387	-	18,387	-	-	-	18,387
Fluctuation due to changes in the accorperiod of consolidated subsidiaries	ounting _	-	(30)	-	(30)	-	-	-	(30)
Increase in treasury stock	_	_	_	(0)	(0)	_	_	_	(0)
Net changes of items other than shareholders	s' equity –	_	_	_	_	(2,181)	332	(74)	(1,923)
Total changes during the fiscal year	596	596	14,056	(0)	15,249	(2,181)	332	(74)	13,325
Balance as of March 31, 2017	7,593	17,982	128,226	(76)	153,724	805	675	453	155,658

Note: Amounts have been rounded to the nearest million yen.

### Company Information (As of March 31, 2017)

#### ■ Total Number of Authorized Shares 1.020.000.000 shares

#### **■ Total Number of Issued Shares**

275,689,140 shares

#### Number of Shareholders

4.933

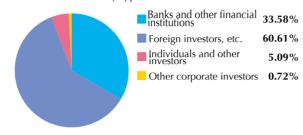
#### Maior Shareholders

Name of Shareholder	Number of Shares Held (Thousands)	Percentage of Shares Outstanding (%)
Japan Trustee Services Bank, Ltd.	44,279	16.07
The Master Trust Bank of Japan, Ltd.	22,309	8.10
STATE STREET BANK AND TRUST COMPANY	11,567	4.20
Trust & Custody Services Bank, Ltd. (as trustee for Mizuho Bank Ltd. Retirement Benefit Trusts Account re-entrusted by Mizuho Trust and Banking Co., Ltd.)	10,678	3.88
MSCO CUSTOMER SECURITIES	7,614	2.76
GOLDMAN,SACHS&CO.REG	6,396	2.32
STATE STREET BANK AND TRUST COMPANY 505223	6,112	2.22
THE BANK OF NEW YORK MELLON 140044	5,993	2.17
Hiroshi Taguchi	5,930	2.15
Trust & Custody Services Bank, Ltd.	4,729	1.72

Note: Percentages of shares owned are rounded to the second decimal point.

#### ■ Shareholder Composition

Share distribution by type of shareholder



#### Share distribution by number of shares owned (1 trading unit = 100 shares)



#### Stock Price



#### Company Overview

MISUMI Group Inc. Trade name Established February 23, 1963

Headquarters Iidabashi First Bldg., 5-1.

Koraku 2-chome, Bunkvo-ku, Tokvo

Common stock 7.593 Million Yen

Establish and administer management strategy for the Principal MISUMI group of companies and provide other businesses functions required by management of the group

Number of 10.167 (as of the end of March 2017) employees

URL http://www.misumi.co.ip/

### MISUMI Group Top Management (as of June 15, 2017)

#### Directors

Director Tadashi Saegusa Director, Chairman of the Board Director Rvusei Ono Representative Director, President and CEO Director Tokuva Ikeguchi Director and Executive Vice President Director Ichiro Otokozawa Senior Executive Director

Director Tsuvoshi Numagami Executive Director and CFO Outside Director Takehiko Ogi

Outside Director Kosuke Nishimoto

#### □Corporate Officers

#### MISUMI Group Inc.

Representative Director, President and CEO Rvusei Ono Director and Executive Vice President Tokuva Ikeguchi Ichiro Otokozawa Executive Director and CEO Yosuke Uchida Senior Executive Director Senior Corporate Officer and CIO Toshinari Sato Takaaki Wada Senior Corporate Officer Corporate Officer Makoto Ariga Takeshi Marui Corporate Officer Kazumi Hagiwara Corporate Officer

#### Business Companies, Products Groups and Service Platforms

CEO, China Business Company Tomoki Kanatani CEO, Asia Business Company Shigetaka Shimizu Representative Corporate Officer, Rie Nakagawa FA Products Group Representative Corporate Officer, Shigehito Nakamura VONA Products Group Deputy Representative Corporate Officer. Takao Kosaka VONÁ Products Group Representative Corporate Officer, Michiaki Okamoto Production Service Platform Deputy Representative Corporate Officer, Naoki Shirao MIG Service Platform

Deputy Representative Corporate Officer. Takavuki Mineshima IT Service Platform

## Corporate Auditors

Corporate Auditor Hiroshi Miyamoto Outside Corporate Auditor Iuichi Nozue Outside Corporate Auditor Nanako Aono

Hiroshi Taguchi

☐ Advisor

Special Advisor and Founder

#### Shareholders Memo \*For residents of Japan only

From April 1 through March 31 of the following year Fiscal year Annual general

meeting of shareholders

Annual general meeting of shareholders and year-end dividends March 31 Date of Record Interim dividends September 30

Shareholder registry administrator Account administration agency for special accounts Mitsubishi UFJ Trust and Banking Corporation

Mitsubishi UFI Trust and Banking Corporation

Office location Mitsubishi UFI Trust and Banking Corporation

Stock Transfer Agency Department 4-5. Marunouchi 1-Chome, Chivoda-ku, Tokyo

(Mailing address) T137-8081

Mitsubishi UFI Trust and Banking Corporation

Stock Transfer Agency Department

10-11, Higashi-Suna 7-Chome, Koto-ku, Tokyo TEL 0120-232-711 (toll free only from Japan)

Listed stock exchange Tokyo Stock Exchange, Markets Section 1

Method of public

Electronic notification

notification

However if due to an accident or some unavoidable reason electronic notification cannot be made, notification will be

published in the Nihon Keizai Shimbun newspaper.

URL address for public notifications

http://www.misumi.co.ip/ir/

#### For Your Information\*

#### How to request forms required for procedures related to stocks

You can contact the above shareholder registry administrator by telephone or by Internet 24 hours a day to request forms for procedures related stocks (address change notifications, dividend payment transfer requests, odd-lot share trade-in requests, etc.). Please note that, after stock certificates have been migrated to electronic format, there will remain only those forms for procedures related to stocks recorded in special accounts.

TEL (toll free only from Japan) 0120-244-479 (Stock Transfer Agency Department) Internet address http://www.tr.mufg.jp/daikou/

#### Disclaimer regarding forward-looking statements

Although forecasts and forward looking statements contained in this material are based on assumptions applied and judged to be reasonable by the MISUMI Group reflecting currently available information, including domestic or international economic circumstances, fluctuations in currency exchange rates, and other factors that may influence our business performance, they are subject to risk and uncertainty. Therefore, investors should avoid making their investment decisions based entirely and exclusively on the forward-looking statements herein. Please be advised that our actual business performance may differ substantially from the business forecasts indicated in this document.

The material factors that may influence our actual performance include economic circumstances, market trends, and exchange rates, among others.

#### \*(Please be Aware)

1. Shareholder address changes, share trade-in requests and other various procedures should in principle be handled by the account administrator (e.g. securities broker) where the shareholder's account resides.Please contact the securities broker or entity where your account resides.Please be aware that these matters cannot be processed at the shareholder registry administrator (Mitsubishi UFI Trust and

2. For various procedures related to shares recorded in a special account, please contact Mitsubishi UFJ Trust and Banking Corporation--the special account administrator provided above. Nationwide branches of Mitsubishi UFI Trust and Banking Corporation can refer you to the proper department.

14

3. Dividend payments that have not been received will be paid by the Main Branch of Mitsubishi UFI Trust and Banking Corporation.