MISUMI Art Collection

Frank Stella

<Ahab's Leg "The Whale" Series>, 1985 - 1989, screen print, lithograph, linoleum block, hand tinting, collage/ paper

In 1959, a 23-year-old Frank Stella was the youngest artist featured within "Sixteen Americans," an exhibition hosted by the Museum of Modern Art, New York (MoMA). Thereafter Stella would hold two private exhibitions at MoMA during the years of 1970 and 1987. Private exhibitions at MoMA are historically singular opportunities for artists; until Stella only Picasso and Matisse had enjoyed an encore. Frank Stella's work is a true embodiment of America.

The series entitled, "The Whale," alludes to Herman Melville's nautical masterpiece "Moby-Dick" and like the book the series consists of 135 chapters, or prints. One of those chapters is pictured here.

Stella employs an ensemble of techniques, incorporating forms such as the outline of a French curve or a pattern borrowed from Chinese lattice-work. Should admirers gaze deeper into his work, they will notice that Stella superimposes clippings from prints and even uses the foot print from his favorite pair of sneakers.

Stella, now 80, held a private exhibit at the Whitney Museum of American Art spanning from October of last year until this passing February. He emphasized that he designed the exhibits himself, as museum curators would merely juxtapose his work chronologically if entrusted to them. The reasoning behind his exhibit arrangement rests in the assurance that he has not changed in the past 50 years, so who would mind if he mixed and matched pieces from varying decades? While speaking Stella wore a grin — the very same grin he wore 30 years before.

📌 MiSUMi

A Report on the MISUMI Group Vol.45

April 1, 2015, through March 31, 2016



MISUMI Group Inc.

Iidabashi First Bldg., 5-1, Koraku 2-chome, Bunkyo-ku, Tokyo 112-8583, Japan TEL:+81-3-5805-7037 FAX:+81-3-5805-7372 URL:http://www.misumi.co.jp/ © Frank Stella

Securities Code: 9962 (TSE Section 1)

Top Message

MISUMI Group Inc., possessing both manufacturing and distribution businesses, will leverage unique strengths to bolster global competitiveness



Ryusei Ono Representative Director, President and CEO

MISUMI Group Inc. would like to extend its deepest gratitude to all stockholders for your remarkable support.

Our Group seeks to revolutionize the business of production material platforms by harnessing tailwinds generated via a global manufacturing sector amidst sweeping change. This goal will be realized by leveraging IT within manufacturing businesses, reinforcing structural competencies within distribution businesses, and reaffirming MISUMI Group Inc.'s operational base.

Reflecting on Consolidated Results from FY15

The economic climate for the 2016 March quarter (referred to as FY2015 below) indicated partial weakness due to the normalization of US monetary policy and economic downturns seen within emerging economies, namely China. This being said there are solid trends within personal consumption while corporate revenues and the job market have shown improvement — gradual recovery has remained constant.

US market recovery soldiered on, experiencing growth within personal consumption levels and private capital investment. European economies displayed tepid recovery despite concerns about geopolitical risks, unemployment and pricing trends. The Chinese economy showed signs of ebbing. Sporadic rallying was seen within the backdrop of the ASEAN region's poor economic performance.

MISUMI Group Inc., given the aforementioned economic climate, will continue to strive for heightened corporate performance and pursue premium, low price, guaranteed short deliverables while maintaining outstanding deliverable compliance.

Our Group has gained a competitive edge pursuing a web-based strategy via the introduction of an online catalog and ordering system to Japanese and overseas offices. This system satisfies the latent customer need of "reducing the amount of effort spent on design and ordering." MISUMI Group Inc. has bolstered its global short deliverable system through its operations abroad by promoting local sourcing and production initiatives, thus optimizing its procurement network. These initiatives drive favorable conditions within FA operations; the FA business is experiencing growth in demand within the electronics industry due to automotive and smartphone related activity. They are also the basis for the overall growth in consolidated sales seen within a burgeoning VONA business. VONA operations are being spurred on by an expanded customer base and an increased number of manufacturer contracts.

Consequently, consolidated sales at 240.1 billion JPY generated 15.1% annualized revenue growth, achieving record highs for the past five quarters consecutively.

Operating profits grew at 8.1% year-on-year at 25.6 billion JPY; net profits grew at an annualized rate of 18.3% accruing 16.9 billion JPY. Net profits, like sales, achieved record highs.

The payout ratio for dividends was increased from 20% to 25% for quarterly dividends in the fiscal year 2011. This rate will be upheld this fiscal year as well; quarterly dividends will yield 8.05 JPY per share. This figure added to the semiannual dividend, calculated at 7.37 JPY per share, yields an annual dividend of 15.42 JPY (a 2.37 JPY annualized increase) per share.

Note: Since July 1, 2015 each share is calculated at a 1:3 split.

Expanding into New Fields and New Markets

Revolutionizing the Business of Production Material Platforms



Dramatic IT developments over the past few years have given way to an industrial renaissance characterized by Europe's "Industry 4.0," the US's "Industrial Internet Consortium," and China's "Made in China 2025. There is a growing need for effective purchasing processes and methods that cut man hours spent on design within the production machine parts and manufacturing secondary material markets.

MISUMI Group Inc. has reformed parts of its "corporate entity," "product business headquarters," and "service platform," establishing "regional corporations." These regional corporations have complete authority within their respective regional jurisdictions so they may respond to increasing regional demand and recognize regional characteristics. In order to leverage the strengths of each business, MISUMI Group Inc. will implement the following initiatives: expand its product region and production system for its manufacturer business; reinforce its supply of goods and accelerate its global deployment of services for its distribution business; optimize the platform that supports both of these businesses for the global manufacturing community. The aforementioned initiatives will be supported by a dynamic IT platform, revolutionizing the business of production material platforms.

Now MISUMI Group Inc. would like to introduce its revolutionary activities within its manufacturing, distribution, and support platform businesses.

Strengthening the Manufacturing Businesses

Strengthening Customer Contacts with New Tools



(Expansion of Product Domain and Reinforcing CAD Support)

MISUMI Group has succeeded in standardizing mechanical components and reformed the selection and procurement process for customers' components in the manufacturing arena, which comprises the factory automation (FA) and die components businesses. We also provide customers with convenient Make-to-Order (MTO) items. A person on our equipment design team can deliver components that have been ordered from our paper or e-catalogs with specifications that are accurate to a micron unit for a standard delivery time in Japan of two days (48 hours).

Going forward, we will utilize our strength in sure-and-quick delivery and one-piece flow production of standardized items to expand the product lineup to include semi-standardized items and custom made items. In addition to our paper and e-catalogs, MISUMI Group is intensifying CAD support as a third medium and is dramatically improving the degree of freedom in product specification. "RAPiD Design" is a set of tools for assisting with equipment design, developed to establish new customer interaction through CAD."RAPiD Design" will meet various needs that are increasing on a global scale, such as reducing man-hours for design and shortening development lead times.

Strengthening Distribution Business

The VONA Business: A Growth Driver



(The Number of Participating Manufacturers Contributes to the Number of Customers)

The VONA* business has expanded the product lineup to include not only the MISUMI brand, but also third-party brands, including components related to production equipment to indirect manufacturing materials and maintenance, repair, and operations (MRO) consumables. The focus of the VONA business is the overall indirect manufacturing material industry. We solve problems that our customers – engineers or purchasing managers – face. We dramatically enhance the level of convenience by replacing the inefficient and high cost component distribution process with MISUMI's unique model, ordering materials needed at production sites through our strong core systems and our one-stop web store, and delivering in a sure-and-quick manner. In FY2015, MISUMI continued to increase the product lineup by expanding the number of third-party brands we carry, which is a growth driver for the business. Company-wide, we carry 12 million items and over 2,500 brands.

As a result, VONA's function as a one-stop shop in material manufacturing further improved and we were able to attract more customers. An increase in customers leads to positive effects, such as a reduction in procurement costs and shortened delivery lead times due to an increase in our inventory. These changes lead to a virtuous cycle that allows us to reach out to more customers.

*VONA: Variation & One-stop by New Alliance

Acceleration toward Global Expansion

Overseas Locations



(Expansion of the Production Regimes)

In order to further bolster competitiveness and a steady supply of products on a global scale, we are building a global supply regime capable of delivering reliably on short lead times. Specifically, this system will be based on a five-point production regime, which includes: Japan, with the Suruga Production Platform, at its core; China where the Nantong plant started its full-scale production in March 2014; Vietnam, where Plant No. 4 was completed in FY2015; and Europe and America, which were added to this list in FY2016. This allows us to build a more complete global supply chain, and strengthen our competitiveness in MTO items in the FA and die components businesses.

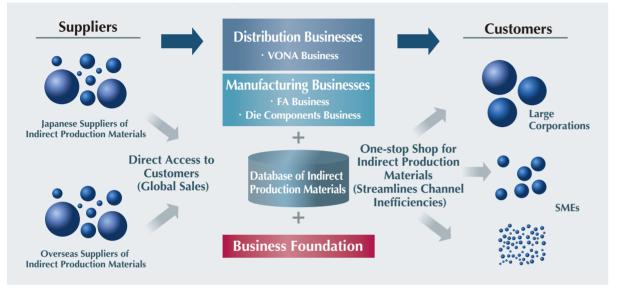
(Acceleration of VONA's Global Expansion)

To accelerate global expansion, MISUMI Group will strive to improve its function as a one-stop shop by offering a product lineup that satisfies customers in every region of the world. VONA has been introduced in China and South Korea on a trial basis in FY2015 and it will be introduced in South East Asia in FY2016.

With the rapid expansion of the VONA business, synergy with the manufacturing business has been reaffirmed, as the number of VONA customers increased and the number of brands sold on a company-wide basis domestically and internationally both increased. MISUMI Group will continue to position VONA as a core business and work to accelerate its expansion.

Production Material Platform Concepts

Production Material Platform Concepts



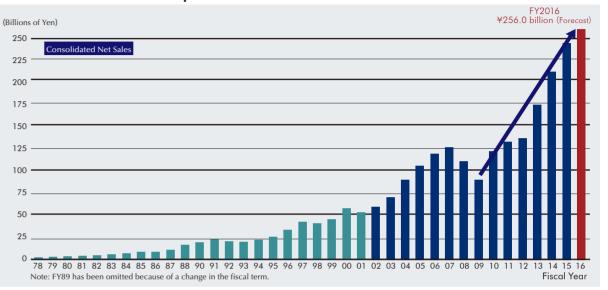
Maximizing the unique strength of possessing both manufacturing and distribution businesses necessitates further developments in the operational base (platform), which includes the diverse realms of production, distribution, IT, and customer care. To this end, MISUMI Group Inc. will make several efforts to focus on expanding global operations, including pursuing the most optimal production and distribution methods, continually upgrading databases to reach the highest quality, and offering customer support service and time value specialized for the manufacturing industry. These pursuits will allow our Group to revolutionize QCT: Quality, Cost, and (Delivery) Time.

MISUMI Group Inc. will continue to make notable investments into IT to strengthen manufacturing capacity in order to respond to demands in the global market for new products. Our Group has completed the development of a system platform for implementation overseas that will elevate global operations to the same high level as those within Japan, and we will now focus efforts on vigorously pushing forward a revolutionary front end platform that will act as point of contact in future customer service interactions.

To fully leverage the unique model of possessing both manufacturing and distribution operations, MISUMI Group Inc. will continually improve the platforms that support these operations on a global scale, contribute to the global manufacturing industry through the elimination of inefficiencies in customer care, and simultaneously accelerate business growth.

FY2016 Consolidated Business Performance Forecasts

Growth of The MISUMI Group



Positive trends in labor and wage climates point to a gradual but continual improvement in the Japanese economy. However, effects from economic forces seen since the beginning of 2016, such as the strengthening of the yen and the slide in Japanese stock prices, remain to be seen. The prospects of the global economy are also uncertain, as there are multiple factors to note, including the effects from the normalization of monetary policy in the United States, the outlook for European economies and for emerging economies (namely China), effects from the decline in oil prices, and geopolitical risks.

Under these market conditions, continuing record net sales and record net income are forecasted as MISUMI Group Inc. expands its global market share as a result of product line expansions, enhanced cost competitiveness, and improvements in guaranteed short global deliverables. Furthermore, annual dividends will yield an estimated 16.23 JPY per share (7.75 JPY semiannual dividends and 8.46 JPY year-end dividends).

MISUMI Group Inc. would like to extend the utmost gratitude and appreciation to valued shareholders for their ongoing support.

June 2016

Representative Director, President and CEO Ryusei Ono

Highlights of Consolidated Financial Rsesults

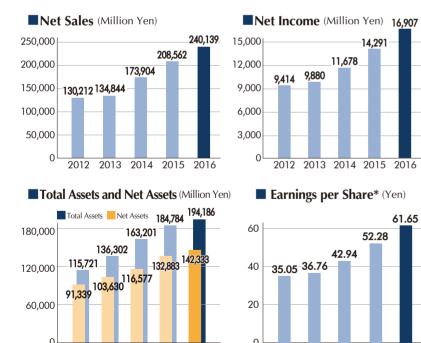
Net sales for the 2015 fiscal year reached 240.1 billion JPY (a year-on-year increase of 15.1%) and operating income reached 25.6 billion JPY (a year-on-year increase of 8.1%), marking record highs for the past five periods in a row.

Net sales by segment amounted to 109.6 billion JPY (a year-on-year increase of 10.7%) for FA business, 69.7 billion JPY (a year-on-year increase of 7.7%) for die components business, and 60.4 billion JPY (a year-on-year increase of 25.3%) for VONA business.

Net sales by region amounted to 128.9 billion JPY (a year-on-year increase of 14.8%) in Japan, 38.5 billion JPY (a year-on-year increase of 25.4%) in China, 28.8

billion JPY (a year-on-year increase of 7.7%) in other Asian countries, 27.1 billion JPY (a year-on-year increase of 13.2%) in the United States, 12.1 billion JPY (a year-on-year increase of 11.8%) in Europe, and 4.5 billion JPY (a year-on-year increase of 17.2%) in other regions. Net sales outside of Japan amounted to 46.3% of total net sales (a year-on-year increase of 0.2 points).

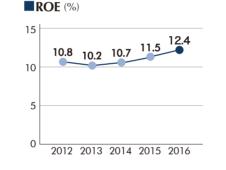
Year-end dividends amounted to 8.05 JPY and semiannual dividends amounted to 7.37 yen per share for the 2015 fiscal year, totaling 15.42 JPY in total dividends per share (a year-on-year increase of 2.37 JPY) distributed by MISUMI Group Inc. for the 2015 fiscal year.



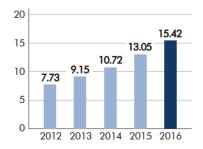
Note: Amounts have been rounded to the nearest million yen. *Adjusted for July 1 2015 stock split.

2012 2013 2014 2015 2016

2012 2013 2014 2015 2016



Dividends per Share* (Yen)



Business Overview

MISUMI Group business operations comprise: FA Business, which mainly carry standardized components for automated equipment used in factory automation and other applications; Die Components Business, which mainly carry die and mold parts used to make automobiles and electronics devices; and the VONA Business, which sells third-party brand produgts alongside MISUMI brand products under a new distribution business model. Products sold under the VONA Business include components for production equipment, materials for production activities and maintenance, repair and operations (MRO) consumables.

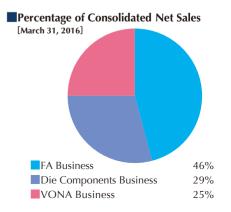
Major Products Carried by the MISUMI Group



FA : Factory Automation OST : Optical & Scientific Technology VONA : Variation & One-stop by New Alliance

Net Sales and Operating Income by Segment (Million Yen)

		The year under review (April 1, 2015 through March 31, 2016)	The previous year (April 1, 2014 through March 31, 2015)
FA Business	Net Sales	109,653	99,094
TA busiliess	Operating Income	g Income 18,756	16,815
Die Components	Net Sales	69,732	64,737
Business	Operating Income	3,464	4,279
	Net Sales	60,474	48,248
VONA Business	Operating Income	3,652	2,907
A.P. starst	Net Sales	279	(3,517)
Adjustments	Operating Income	(182)	(242)
T .(.)	Net Sales	240,139	208,562
Total	Operating Income	25,690	23,759



Note: Business results reported using the above three segments effective April 2014.

Consolidated Balance Sheet (Million Yen)

Item	The year under review (March 31, 2016)	The previous year (March 31, 2015)	Item	The year under review (March 31, 2016)	The previous year (March 31, 2015)
Assets)			(Liabilities)		
Current assets	140,795	131,794	Current liabilities	31,585	30,704
Cash and deposits	52,891	51,604	Trade notes and trade accounts payable	14,414	12,878
Trade notes and trade	40.070		Accounts payableother	5,951	6,578
accounts receivable	49,373	44,046	Income taxes payable	3,847	4,460
Marketable securities	-	1,604	Accrued bonuses	2,383	1,437
Inventories	30,058	28,377	Accrued directors' bonuses	310	337
Deferred tax assets	2,604	2,340	Other	4,679	5,013
Tax refunds receivable		,	Long-term liabilities	20,267	21,195
Tax relutios receivable	1,067	864	Corporate bonds with stock acquisition rights	11,268	12,017
Other	5,055	3,203	Deferred tax liabilities	3,462	4,007
Allowance for doubtful receivables	(257)	(246)	Liabilities for retirement benefits	3,992	3,538
Noncurrent assets	53,391	52,989	Other	1,544	1,632
Property, plant and equipment	29,180	27,939	Total liabilities	51,853	51,900
			(Equity)		
Intangible assets	19,714	20,602	Shareholders' equity	138,475	124,944
Software	6,159	4,334	Common stock	6,996	6,840
Goodwill	3,457	5,345	Capital surplus	17,385	17,229
Other	10,097	10,923	Retained earnings	114,169	100,947
		,	Treasury stock	(76)	(73)
Investments and other assets	4,495	4,447	Accumulated other comprehensive income	2,986	7,194
			Stock acquisition rights	342	228
			Non-controlling interests	527	516
			 Total equity	142,333	132,883
				142,000	102,000
Total assets	194,186	184,784	Total liabilities and equity	194,186	184,784

ltem	The year under review (April 1, 2015 through March 31, 2016)	The previous year (April 1, 2014 through March 31, 2015)
Net Sales	240,139	208,562
Cost of sales	139,096	120,696
Gross profit	101,043	87,866
Selling, general and administrative expenses	75,352	64,106
Operating income	25,690	23,759
Non-operating income	536	466
Non-operating expenses	1,108	873
Ordinary income	25,119	23,352
Extraordinary gains	109	-
Extraordinary loss	225	409
Income before income taxes and minority interests	25,003	22,942
Income taxescurrent	8,858	8,507
Income taxesdeferred	(805)	127
Net Income	16,950	14,307
Net income attributable to non-controlling shareholders	42	15
Net income attributable to shareholders of the parent company	16,907	14,291

Consolidated Statement of Income (Million Yen)

Consolidated Statements of Changes in Equity (Million Yen)

The year under review		Share	holders' e	quity		Accumulated other	Stock	Minority	Total
(April 1, 2015 through March 31, 2016)	Common stock	Capital surplus	Retained earnings	Treasury stock	Total shareholders' equity	comprehensive income	acquisition rights	interests	equity
Balance as of April 1, 2015	6,840	17,229	100,947	(73)	124,944	7,194	228	516	132,883
Cumulative effect of accounting change	- es	_	_	_	_	_	_	_	_
Changes during the fiscal year									
Issuance of new shares	155	155	-	-	311	-	–	–	311
Distribution of surplus	-	-	(3,684)	-	(3,684)	-	-	-	(3,684)
Net income attributable to shareholders of the parent company	-	-	16,907	-	16,907	-	-	-	16,907
Increase in treasury stock	-	-	-	(3)	(3)	-	-	-	(3)
Disposal of treasury stock	-	0	-	0	0	-	-	-	0
Net changes of items other than shareholders	s' equity 🗕	-	-	-	-	(4,207)	113	11	(4,082)
Total changes during the fiscal year	155	156	13,222	(3)	13,531	(4,207)	113	11	9,449
Balance as of March 31, 2016	6,996	17,385	114,169	(76)	138,475	2,986	342	527	142,333

Consolidated Statement of Comprehensive Income (Million Yen)

Item	The year under review (April 1, 2015 through March 31, 2016)	The previous year (April 1, 2014 through March 31, 2015)
Net Income	16,950	14,307
Other comprehensive income		
Valuation difference on available-for-sale securities	(13)	(3)
Foreign currency translation adjustments	(4,192)	4,304
Adjustment for retirement benefits	(28)	12
Equity income from equity method affiliates	(4)	4
Other comprehensive incometotal	(4,238)	4,317
Comprehensive income	12,711	18,625
(Breakout) Comprehensive income attributable to parent company	12,700	18,592
Comprehensive income attributable to minority shareholders	11	33

Consolidated Statement of Cash Flows (Million Yen)

Item	The year under review (April 1, 2015 through March 31, 2016)	The previous year (April 1, 2014 through March 31, 2015)
Cash flows from operating activities	16,714	11,308
Cash flows from investment activities	(9,470)	(7,449)
Cash flows from financing activities	(3,581)	(3,453)
Translation differences related to cash and cash equivalents	(1,724)	2,609
Changes in cash and cash equivalents	1,937	3,014
Balance of cash and cash equivalents at beginning of period	37,267	34,253
Balance of cash and cash equivalents at end of period	39,204	37,267

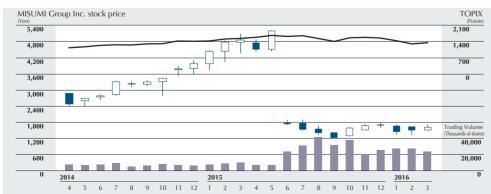
Note: Amounts have been rounded to the nearest million yen.

Total Number of Authorized Shares

	000,000	shares
	606,752	shares
Number of ShareholdersMajor Shareholders		4,430
Name of Shareholder	Number of Shares Held (Thousands)	Percentage of Shares Outstanding (%)
Japan Trustee Services Bank, Ltd.	39,948	14.55
The Master Trust Bank of Japan, Ltd.	23,061	8.40
Trust & Custody Services Bank, Ltd. (as trustee for Mizuho Bank Ltd. Retirement Benefit Trusts Account re-entrusted by Mizuho Trust and Banking Co., Ltd.)	10,678	3.89
CREDIT SUISSE SECURITIES (USA) LLC SPCL. FOR EXCL. BEN	8,790	3.20
Hiroshi Taguchi	7,321	2.67
NORTHERN TRUST CO.(AVFC) SUB A/C AMERICAN CLIENTS	6,954	2.53
Trust & Custody Services Bank, Ltd.	6,801	2.48
GOLDMAN, SACHS&CO.REG	6,640	2.42
STATE STREET LONDON CARE OF STATE STREET BANK AND TRUST, BOSTON SSBTC A/C UK LONDON BRANCH CLIENTS-UNITED KINGDON	5,905	2.15
THE CHASE MANHATTAN BANK 385036	5,265	1.92

Note: Percentages of shares owned are rounded to the second decimal point.

Stock Price



Shareholder Composition

distribution by type of shareholder

Banks and other financial institutions	32.95%
Foreign investors, etc.	60.49%
Individuals and other investors	5.78%
Other corporate investors	0.78%

distribution by number of shares owned ng unit = 100 shares)

Less than 10 trading units	0.37%	
10 trading units or more	0.60%	
50 trading units or more	0.34%	
100 trading units or more	1.59%	
500 trading units or more	1.44%	
1,000 trading units or more	7.77%	
5,000 trading units or more	7.28%	
10,000 trading units or more	80.61%	

Company Company	Overview		Shareholders
Trade name	MISUMI Group Inc.	Fiscal year	
Established	February 23, 1963	Annual general meeting of shareholde	
Headquarters	lidabashi First Bldg., 5-1, Koraku 2-chome, Bunkyo-k	Date of Record	
Common stock	6,996 Million Yen		Shareholder registry administrator
Principal businesses	Establish and administer mar MISUMI group of compan functions required by man	ies and provide other	Account administration agency for special account Office location
Number of employees	9,628 (as of the end of Mar	rch 2016)	
URL	http://www.misumi.co.jp/		(Mailing address)
	roup Top Management	(as of lune 16, 2016)	
Directors	ioup iop munugement	(as of june 10, 2010)	
Director	Tadashi Saegusa Dire	ector. Chairman of the Board	Listed stock exchange
Director Director Director	Ryusei Ono Rep Masahiko Eguchi Dire	resentative Director, President and CEO actor and Executive Vice President nior Executive Director	Method of public notification
Director Outside Direc Outside Direc	tor Tsuyoshi Numagami	ecutive Director and CFO	URL address for public notifications
Corporate (Officers		
Director and E Senior Executi Executive Dire Senior Corpor Corporate Offi Business Compar CEO, China B CEO, Asia Bus President, Die President, OST Representative C FA Products Gro Representative C VONA Products	Director, President and CEO xxecutive Vice President ve Director vetor and CFO ate Officer icer icer, Products Groups and Serv usiness Company & Mold Business Company f Business Company orporate Officer, up orporate Officer, Group	Ryusei Ono Masahiko Eguchi Tokuya Ikeguchi Ichiro Otokozawa Yosuke Uchida Makoto Ariga vice Platforms Tomoki Kanatani Shigetaka Shimizu Takaaki Wada Takaaki Wada Takeshi Marui Rie Nakagawa Shigehito Nakamura	How to request for You can contact telephone or by Inti related stocks (addr requests, odd-lot sha certificates have bee those forms for proce TEL (toll free only from Internet address I Disclaimer regarding Although forecast material are based on the MISUMI Group domestic or internati exchange rates, an performance, they a should avoid makk
VONA Products Representative C Production Servi	orporate Officer, ce Platform	Takao Kosaka Michiaki Okamoto	exclusively on the fo our actual business p forecasts indicated in The material facto
Deputy Represer MIG Service Plat	ntative Corporate Officer, Iform	Naoki Shirao	economic circumsta
IT Service Platfo		Takayuki Mineshima	*(Please be Aware) 1. Shareholder address change
	Auditors	The trace of	be handled by the account

Hiroshi Miyamoto

luichi Nozue

Hidetada Hirai

Hiroshi Taguchi

Memo *For residents of Japan only

	From April 1 through March 31 of the	following year		
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registry r	Mitsubishi UFJ Trust and Banking Co	orporation		
nistration cial accounts	Mitsubishi UFJ Trust and Banking Corporation			
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xchange	Tokyo Stock Exchange, Markets Section	1		
ublic	Electronic notification However if due to an accident or some unavoidable reason electronic notification cannot be made, notification will be published in the Nihon Keizai Shimbun newspaper.			
for cations	http://www.misumi.co.jp/ir/			

For Your Information*

orms required for procedures related to stocks

ct the above shareholder registry administrator by ternet 24 hours a day to request forms for procedures dress change notifications, dividend payment transfer nare trade-in requests, etc.).Please note that, after stock en migrated to electronic format, there will remain only cedures related to stocks recorded in special accounts.

n Japan) 0120-244-479 (Stock Transfer Agency Department) http://www.tr.mufg.jp/daikou/

g forward-looking statements

sts and forward looking statements contained in this on assumptions applied and judged to be reasonable by p reflecting currently available information, including tional economic circumstances, fluctuations in currency ind other factors that may influence our business are subject to risk and uncertainty. Therefore, investors king their investment decisions based entirely and orward-looking statements herein.Please be advised that performance may differ substantially from the business in this document.

ors that may influence our actual performance include ances, market trends, and exchange rates, among others.

iges, share trade-in requests and other various procedures should in principle be handled by the account administrator (e.g. securities broker) where the shareholder's account resides.Please contact the securities broker or entity where your account resides.Please be aware that these matters cannot be processed at the shareholder registry administrator (Mitsubishi UFJ Trust and Banking Corporation).

 For various procedures related to shares recorded in a special account, please contact Mitsubishi UFJ Trust and Banking Corporation--the special account administrator provided above.Nationwide branches of Mitsubishi UFJ Trust and Banking Corporation can refer you to the proper department. 3. Dividend payments that have not been received will be paid by the Main Branch of Mitsubishi UFJ Trust and Banking Corporation.

Advisor

Corporate Auditor

Outside Corporate Auditor

Outside Corporate Auditor

Special Advisor and Founder