



July 25, 2025

Company name: MISUMI Group Inc.

Stock exchange listing: Tokyo Stock Exchange

Securities Code: 9962

URL: <https://www.misumi.co.jp>

Representative: Ryusei Ono, Representative Director and President

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Scheduled date of dividend payments: —

Preparation of supplemental explanatory materials: Yes (materials for institutional investors)

Holding of financial results meeting: Yes (meeting for institutional investors)

(Amounts of less than one million yen are rounded down.)

1. Consolidated Financial Results for the Three Months Ended June 30, 2025 (April 1, 2025 to June 30, 2025)

(1) Consolidated Operating Results (Accumulated) (% indicates changes from the previous corresponding period.)

	Net sales		Operating income		Ordinary income		Net income attributable to owners of parent	
Three months ended	Million yen	%	Million yen	%	Million yen	%	Million yen	%
June 30, 2025	99,368	(0.2)	9,627	(18.6)	10,272	(20.5)	7,219	(22.0)
June 30, 2024	99,527	10.7	11,828	31.4	12,916	31.3	9,251	52.0

(Note) Comprehensive income:	Three months ended June 30, 2025: ¥ 4,092 million	(82.1) %
	Three months ended June 30, 2024: ¥ 22,815 million	24.1 %

	Net income per share	Net income per share (diluted)
Three months ended	Yen	Yen
June 30, 2025	26.28	26.23
June 30, 2024	32.92	32.84

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio
	Million yen	Million yen	%
As of June 30, 2025	419,053	349,704	82.8
As of March 31, 2025	419,574	352,064	83.2

(Reference) Equity:	As of June 30, 2025:	¥346,962 million
	As of March 31, 2025:	¥349,283 million

2. Cash Dividends

	Cash dividends per share for the fiscal year				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total
Fiscal year ended March 31, 2025	Yen —	Yen 19.83	Yen —	Yen 23.38	Yen 43.21
Fiscal year ending March 31, 2026	—				
Fiscal year ending March 31, 2026 (Forecast)		17.71	—	21.54	39.25

(Note) Revision of the latest forecast for cash dividends: Yes

3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2026 (April 1, 2025 to March 31, 2026)

(% indicates changes from the previous corresponding period.)

	Net sales		Operating income		Ordinary income		Net income attributable to owners of parent	Net income per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	Yen
2nd quarter-end (Cumulative)	204,000	3.0	19,400	(17.1)	20,000	(20.7)	13,900	50.60
Full year	422,000	5.0	42,900	(7.7)	43,300	(13.2)	30,800	112.12

(Note) Revision of the latest financial results forecasts: Yes

*Notes:

- (1) Significant changes in the scope of consolidation during the period: Yes
Newly included: 8 companies (Fictiv Inc. and 7 other companies)
- (2) Adoption of special accounting procedures for the preparation of quarterly consolidated financial statements: None
- (3) Changes in accounting policies, changes in accounting estimates and retrospective restatement
 - 1) Changes in accounting policies due to the revision of accounting standards: None
 - 2) Changes in accounting policies other than 1) above: None
 - 3) Changes in accounting estimates: None
 - 4) Retrospective restatement: None
- (4) Total number of shares outstanding (common stock)
 - 1) Total number of shares outstanding at the end of the period (including treasury stock):
As of June 30, 2025: 285,088,697 shares
As of March 31, 2025: 285,057,297 shares
 - 2) Total number of treasury stock at the end of the period:
As of June 30, 2025: 10,372,985 shares
As of March 31, 2025: 10,372,985 shares
 - 3) Weighted average number of shares outstanding during the period:
Three months ended June 30, 2025: 274,703,562 shares
Three months ended June 30, 2024: 281,022,500 shares

* Review of the Japanese-language originals of the attached quarterly consolidated financial statements by certified public accountants or an audit firm: None

* Explanation on the appropriate use of forecasts and other notes

The earnings forecasts and other forward-looking statements herein are based on information available to the Company at the time of preparation and certain assumptions deemed to be reasonable, and actual results may differ significantly from the forecasts due to various factors. For the assumptions on the earnings forecasts and notes on their use, please refer to “Explanation of Consolidated Financial Results Forecast and Other Forward-looking Statements” on page 4 of the attached document.

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1. Overview of Business Results, etc.

(1) Overview of Business Results for the Current Quarterly Consolidated Cumulative Period

During the first quarter of the year, the global economy continued to face an uncertain outlook due to U.S. tariff policies and its impact on various countries, as well as by unstable exchange rates. This resulted in sluggish capacity utilization within the automotive sector, which is a major global customer industry. In China however, demand for telecommunications, electronics and electrical equipment sector remained steady.

In this economic environment, MISUMI Group is leveraging its unique Business MODEL, which encompasses manufacturing and distribution businesses. By advancing the global Business foundation supporting these operations, we contribute to industries related to automation demand, particularly the manufacturing industry, by meeting customers' needs for Reliable and Quick Delivery. We continued to develop new businesses, including new products and services, by capitalizing on the robust business foundations in IT, production, and logistics that we have built over the years. We also made efforts to accurately capture customer demand by making use of our global network of sites. However, demand in some regions were affected by the downturn resulting from U.S. tariff policies.

As a result, consolidated net sales were ¥99,368 million, (0.2% year-over-year decrease). In terms of profits, operating income was ¥9,627 million (18.6% year-over-year decrease). Ordinary income was ¥10,272 million (20.5% year-over-year decrease), and net income attributable to owners of the parent company was ¥7,219 million (22.0% year-over-year decrease), due to continued expenditures related to initiatives aimed at sustaining growth, impact from foreign exchange and M&A-related expenses.

① Factory Automation (FA) Business

The FA business was challenged with sluggish capital investment demand in Japan and Europe; however this was partially offset by capturing demand in the telecommunications sector, meviy and Economy series in China; while in other regions our unique measures captured additional demand. This resulted in net sales of ¥33,569 million (0.0% year-over-year increase). With the addition of M&A- related expenses, operating income was ¥3,922 million (36.8% year-over-year decrease).

② Die Components Business

In the Die components business, revenue increased in China and Japan. However, sales were challenged by sluggish demand in the automotive sector, particularly in Europe and the Americas. Sales reached ¥21,060 million (3.8% year-over-year decrease) and operating income was ¥2,116 million (13.3% year-over-year decrease).

③ VONA Business

VONA business is MISUMI Group's distribution business of manufacturing and automation-related equipment parts and indirect materials in the form of consumables such as MRO (Maintenance, Repair, and Operations) products. In addition, this business segment includes MISUMI branded products and third-party manufacturers' products. Growth was driven by China and Asia, resulting in net sales of ¥44,738 million (1.5% year-over-year increase), and operating income was ¥3,588 million (13.0% year-over-year increase).

(2) Overview of Financial Position for the Current Quarterly Consolidated Cumulative Period

1) Assets, liabilities and net assets

Total assets as of the end of the first quarter of the fiscal year were ¥419,053 million, a decrease of ¥521 million (-0.1%) compared to the previous year-end. This was mainly attributable to a decrease of ¥49,772 million (-15.7%) in current assets due to a reduction of cash and deposits, decrease of non-current assets of ¥671 million (-1.3%) and an increase of ¥50,702 million (+152.3%) in intangible goodwill assets associated with the acquisition of subsidiary shares, and a decrease of ¥780 million (-4.9%) in investments and other assets.

Total liabilities amounted to ¥69,348 million, an increase of ¥1,838 million (+2.7%) compared to the previous year-end. This was mainly attributable to an increase of ¥1,412 million (+2.7%) in current liabilities due to an increase in notes and accounts payable – trade and accounts payable – other despite while provisions for bonuses decreased, and an increase of ¥426 million (+2.7%) in non-current liabilities.

Total net assets amounted to ¥349,704 million, a decrease of ¥2,359 million (-0.7%) compared to the previous year-end. This was primarily because accumulated other comprehensive income, including foreign currency translation adjustments, decreased by ¥3,206 million (-7.1%), while shareholders' equity increased by ¥884 million (+0.3%) due to an increase in retained earnings.

As a result, the equity ratio was 83.2%, compared to 82.8% at the end of the previous year.

2) Cash flows

At the end of the first quarter of the fiscal year, cash and cash equivalents amounted to ¥92,036 million, a decrease of ¥36,222 million compared to the previous year-end.

Cash flows from operating activities amounted to a net cash inflow of ¥4,859 million (a net cash inflow of ¥9,088 million for the same period in the previous year). The breakdown is as follows: Net income before taxes and other adjustments were ¥10,272 million. Depreciation and amortization were ¥4,164 million. The amount of decrease in provision for bonuses were ¥2,877 million. The amount of increase in notes and accounts receivable – trade was ¥2,037 million. The amount of decrease in notes and accounts payable – trade was ¥3,241 million and the amount of increase in accounts payable – other was ¥2,362 million. Income taxes paid was ¥2,989 million.

Cash flows from investing activities amounted to a net cash outflow of ¥30,029 million (a net cash outflow of ¥17,160 million for the same period in the previous year). The breakdown is as follows. The purchase of fixed assets was ¥2,658 million. The purchase of shares of subsidiaries resulting in changes in the scope of consolidation was ¥48,483 million. Payments into time deposits were ¥3,480 million. Refund from time deposits were ¥24,655 million.

Cash flows from financing activities amounted to a net cash outflow of ¥10,272 million (a net cash outflow of ¥11,659 million for the same period in the previous year). The main items in the net decrease attributed to the repayment of short-term borrowings by the acquired subsidiary of ¥3,289 million and dividends paid of ¥6,422 million.

(3) Explanation of Consolidated Financial Results Forecast and Other Forward-looking Statements

The consolidated business results for the first quarter reflected a cautious outlook on capital investment demand, particularly in the automotive industry, due to the impact of US tariffs. However, every effort was made to accurately grasp customer demand, and our new business policies, including the development of new products and services, progressed as planned in order to achieve sustainable growth.

The full-year consolidated earnings forecast for the first half and the full year for the fiscal year ending March 2026 will be revised as follows, to reflect the consolidated results of Fictiv Inc., which became a wholly owned subsidiary on June 17, 2025 (U.S. local time), as well as taking current demand and exchange rate trends into account.

The earnings forecast may fluctuate due to future changes in the business environment. Any material developments will be disclosed promptly.

(The average exchange rates during the period from July 1, 2025, to March 31, 2026, are
USD: 139.0 yen, EUR: 160.0 yen, CNY: 19.3 yen.)

[Consolidated Financial Results Forecast for the First Half of the Fiscal Year Ending March 31, 2026 (April 1, 2025 - September 30, 2025)]

	Net sales (Million yen)	Operating income (Million yen)	Ordinary income (Million yen)	Net income attributable to owners of parent (Million yen)	Earnings per share (Yen)
Revised forecast	204,000	19,400	20,000	13,900	50.60
Previous forecast	193,000	20,000	20,500	14,800	53.88

[Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2026 (April 1, 2025 - March 31, 2026)]

	Net sales (Million yen)	Operating income (Million yen)	Ordinary income (Million yen)	Net income attributable to owners of parent (Million yen)	Earnings per share (Yen)
Revised forecast	422,000	42,900	43,300	30,800	112.12
Previous forecast	400,000	43,500	44,500	32,000	116.50

The forecast for dividends is announced in the press release dated July 25, 2025, titled “Announcing a revision to the consolidated business forecast and forecast for dividends.”

2. Quarterly Consolidated Financial Statements and Key Notes

(1) Quarterly Consolidated Balance Sheet

(Million yen)

	As of March 31, 2025	As of June 30, 2025
Assets		
Current assets		
Cash and deposits	159,296	101,379
Notes and accounts receivable - trade	78,390	81,873
Merchandise and finished goods	57,186	57,959
Work in process	3,661	3,236
Raw materials and supplies	8,805	8,251
Other	10,863	15,913
Allowance for doubtful accounts	(397)	(580)
Total current assets	317,805	268,033
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	21,536	21,197
Machinery, equipment and vehicles, net	15,626	15,091
Land	4,259	4,290
Other, net	11,099	11,271
Total property, plant and equipment	52,522	51,850
Intangible assets		
Software	27,677	27,815
Goodwill	—	50,907
Other	5,605	5,263
Total intangible assets	33,283	83,985
Investments and other assets		
Investment securities	1,224	1,125
Other	15,126	14,488
Allowance for doubtful accounts	(387)	(430)
Total investments and other assets	15,963	15,183
Total non-current assets	101,769	151,020
Total assets	419,574	419,053

(Million yen)

	As of March 31, 2025	As of June 30, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	21,189	22,437
Accounts payable - other	8,667	11,790
Income taxes payable	4,476	2,614
Provision for bonuses	5,882	2,993
Provision for directors' bonuses	230	73
Other	11,429	13,379
Total current liabilities	51,876	53,288
Non-current liabilities		
Liability for retirement benefits	7,337	7,541
Provision for loss on business liquidation	61	59
Other	8,235	8,459
Total non-current liabilities	15,634	16,060
Total liabilities	67,510	69,348
Net assets		
Shareholders' equity		
Capital stock	14,483	14,527
Capital surplus	24,585	24,629
Retained earnings	293,546	294,343
Treasury stock	(28,352)	(28,352)
Total shareholders' equity	304,263	305,148
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	(51)	(150)
Foreign currency translation adjustments	44,858	41,754
Remeasurements of defined benefit plans	212	209
Total accumulated other comprehensive income	45,020	41,814
Stock acquisition rights	1,663	1,631
Non-controlling interests	1,116	1,110
Total net assets	352,064	349,704
Total liabilities and net assets	419,574	419,053

(2) Quarterly Consolidated Statement of Income and Comprehensive Income
Quarterly Consolidated Statement of Income
For the Three Months Ended June 30, 2025 and 2024

(Million yen)

	For the three months ended June 30, 2024	For the three months ended June 30, 2025
Net sales	99,527	99,368
Cost of sales	52,374	53,428
Gross profit	47,152	45,939
Selling, general and administrative expenses	35,324	36,311
Operating income	11,828	9,627
Non-operating income		
Interest income	1,062	805
Miscellaneous income	123	124
Total non-operating income	1,186	930
Non-operating expenses		
Interest expenses	38	29
Foreign exchange losses	28	234
Commission expenses	1	0
Miscellaneous loss	30	21
Total non-operating expenses	98	286
Ordinary income	12,916	10,272
Income before income taxes	12,916	10,272
Income taxes	3,639	3,015
Net income	9,276	7,256
Net income attributable to non-controlling interests	25	36
Net income attributable to owners of parent	9,251	7,219

Quarterly Consolidated Statement of Comprehensive Income
For the Three Months Ended June 30, 2025 and 2024

(Million yen)

	For the three months ended June 30, 2024	For the three months ended June 30, 2025
Net income	9,276	7,256
Other comprehensive income		
Valuation difference on available-for-sale securities	–	(99)
Foreign currency translation adjustments	13,509	(3,056)
Remeasurements of defined benefit plans, net of tax	24	(2)
Share of other comprehensive income in associates	4	(4)
Total other comprehensive income	13,539	(3,163)
Comprehensive income	22,815	4,092
Comprehensive income attributable to		
Owners of parent	22,806	4,012
Non-controlling interests	8	79

(3) Quarterly Consolidated Statement of Cash Flows

(Million yen)

	For the three months ended June 30, 2024	For the three months ended June 30, 2025
Cash flows from operating activities		
Income before income taxes	12,916	10,272
Depreciation and amortization	4,486	4,164
Increase (decrease) in liability for retirement benefits	89	168
Increase (decrease) in provision for bonuses	(411)	(2,877)
Increase (decrease) in provision for directors' bonuses	(20)	(157)
Increase (decrease) in allowance for doubtful accounts	9	140
Interest and dividend income	(1,062)	(829)
Interest expenses	38	29
Share-based payment expenses	219	209
Foreign exchange (gains) losses	28	(262)
Share of (profit) loss of entities accounted for using equity method	(9)	(11)
(Increase) decrease in notes and accounts receivable – trade	(1,347)	(2,037)
(Increase) decrease in inventories	2,635	(331)
(Increase) decrease in consumption taxes refund receivable	(430)	(696)
Increase (decrease) in notes and accounts payable – trade	(1,778)	(3,241)
Increase (decrease) in accounts payable – other	(739)	2,362
(Increase) decrease in other assets	(1,294)	(900)
Increase (decrease) in other liabilities	(279)	1,144
Subtotal	13,049	7,145
Interest and dividend income received	691	733
Interest expenses paid	(38)	(29)
Income taxes paid	(4,614)	(2,989)
Net cash provided by operating activities	9,088	4,859
Cash flows from investing activities		
Purchase of fixed assets	(3,948)	(2,658)
Payments into time deposits	(25,417)	(3,480)
Refund from time deposits	12,147	24,655
Payments for lease and guarantee deposits	(32)	(356)
Proceeds from collection of lease and guarantee deposits	97	92
Purchase of shares of subsidiaries resulting in change in scope of consolidation	–	(48,483)
Other, net	(6)	202
Net cash used in investing activities	(17,160)	(30,029)
Cash flows from financing activities		
Purchase of treasury stock	(6,891)	–
Repayments of borrowings	–	(3,289)
Dividends paid	(4,190)	(6,422)
Repayments of lease obligations	(554)	(498)
Other, net	(23)	(62)
Net cash used in financing activities	(11,659)	(10,272)
Effect of exchange rate change on cash and cash equivalents	6,752	(779)
Net increase (decrease) in cash and cash equivalents	(12,979)	(36,222)
Cash and cash equivalents at beginning of period	133,376	128,259
Cash and cash equivalents at end of period	120,397	92,036

(4) Notes to the Quarterly Consolidated Financial Statements

(Notes on going concern assumption)

Not applicable

(Notes on significant changes in shareholders' equity)

Not applicable

(Changes in accounting policies)

Not applicable

(Segment information)

[Segment information]

For the three months ended June 30, 2024 (from April 1, 2024 to June 30, 2024)

1. Net sales, segment income, and information on disaggregation of revenue by reportable segment

(Million yen)

	Reportable Segments				Adjustments	Consolidated
	FA Business	Die Components Business	VONA Business	Total		
Net sales						
Revenue from contracts with customers	33,559	21,887	44,080	99,527	—	99,527
Sales to customers	33,559	21,887	44,080	99,527	—	99,527
Internal sales to other segments	—	—	—	—	—	—
Total	33,559	21,887	44,080	99,527	—	99,527
Segment income	6,210	2,441	3,176	11,828	—	11,828

(Note) Total of segment income corresponds to operating income in the Consolidated Statement of Income.

2. Impairment loss on non-current assets or goodwill by reportable segment

Not applicable

For the three months ended June 30, 2025 (from April 1, 2025 to June 30, 2025)

1. Net sales, segment income, and information on disaggregation of revenue by reportable segment

(Million yen)

	Reportable Segments				Adjustments	Consolidated
	FA Business	Die Components Business	VONA Business	Total		
Net sales						
Revenue from contracts with customers	33,569	21,060	44,738	99,368	—	99,368
Sales to customers	33,569	21,060	44,738	99,368	—	99,368
Internal sales to other segments	—	—	—	—	—	—
Total	33,569	21,060	44,738	99,368	—	99,368
Segment income	3,922	2,116	3,588	9,627	—	9,627

(Note) Total of segment income corresponds to operating income in the Consolidated Statement of Income.

2. Impairment loss on non-current assets or goodwill by reportable segment

(Significant changes in goodwill)

Due to the acquisition of Fictiv Inc. and its seven subsidiaries, goodwill increased by ¥50,907 million in the FA segment.

The amount of goodwill is a provisional figure, as the allocation of the acquisition cost has not been completed as of June 30, 2025.

[Supplementary information]

For the three months ended June 30, 2024 (from April 1, 2024 to June 30, 2024)

Information by region

(1) Net sales

(Million yen)

Japan	China	Asia	America	Europe	Others	Total
42,367	20,058	15,888	11,587	7,124	2,500	99,527

* Net sales represent the net sales of the Group in Japan and other countries or regions.

(2) Property, plant and equipment

(Million yen)

Japan	China	Vietnam	America	Others	Total
14,700	15,241	5,584	9,107	9,399	54,033

For the nine months ended June 30, 2025 (from April 1, 2025 to June 30, 2025)

Information by region

(1) Net sales

(Million yen)

Japan	China	Asia	America	Europe	Others	Total
41,865	21,010	15,814	11,506	6,710	2,460	99,368

* Net sales represent the net sales of the Group in Japan and other countries or regions.

(2) Property, plant and equipment

(Million yen)

Japan	China	Vietnam	America	Others	Total
15,182	14,957	4,031	8,796	8,882	51,850

(Business combinations)

[Business combination through acquisition]

MISUMI Group Inc. (the “Company”) resolved at its Board of Directors’ meeting held on April 17, 2025, that through its US subsidiary, MISUMI Investment USA Corporation (“MIUC”) will acquire Fictiv Inc., including its seven subsidiaries (“Fictiv”), a provider of on-demand custom mechanical components procurement services for the US manufacturing industry, (the “Acquisition”) and the Company entered into a merger agreement with Fictiv with respect to the Acquisition. Under the agreement, the acquisition was completed on June 17, 2025 (US time).

1. Outline of business combination

This Acquisition was executed through a reverse triangular merger method, where D1 Merger Subsidiary Corporation, a wholly owned subsidiary established by MIUC for this Acquisition, was merged with Fictiv. The surviving entity following the merger is Fictiv, and the shareholders of Fictiv received cash consideration for this transaction from MIUC. As a result, D1 Merger Subsidiary Corporation was absorbed into Fictiv and ceased to exist, with the surviving company becoming a wholly owned subsidiary of MIUC.

1) Name and business of the acquired company

Name: Fictiv Inc.

Business: Provision of on-demand procurement services for custom mechanical components

2) Reason for acquisition

Fictiv, founded in 2013, offers on-demand procurement services for custom mechanical components for the US manufacturing industry. Fictiv has operations in four global regions in the US, China, India and Mexico, and approximately 400 employees, with a network of approximately 250 manufacturing partners worldwide. Fictiv has grown in recent years as a provider of on-demand procurement services for custom mechanical components. Fictiv’s business has a high degree of affinity with our meviy business, featuring advanced technological capabilities, a robust customer service structure and a strong customer base.

The main aim of this Acquisition is to enhance our digital services, including meviy, while concurrently expanding our customer domain. By acquiring Fictiv, we will rapidly increase the value we provide from the traditional realm of production equipment to the upstream area of product development within the value chain, establishing a significant starting point for sustainable growth. While the Company and Fictiv share similarities in business content and values, we excel in different areas in terms of product categories and regions of operations in a mutually complementary form. By welcoming Fictiv into the MISUMI Group, we believe we can leverage the strengths of both companies to create synergistic effects. Going forward, we will continue to expand our services globally to eliminate inefficiencies in the IA industry and enhance the “Customer’s Time Value.”

3) Date of the business combination

June 17, 2025 (US time)

4) Business combination legal structure

Acquisition by way of “reverse triangular merger” in exchange for cash consideration

5) Company name after the business combination

Fictiv Inc. (the name remains unchanged)

6) The percentage of voting rights acquired

100%

7) Background for determining the acquiring company (planned)

The Company's consolidated subsidiary, MIUC, acquired the shares for cash consideration

2. Scope of the acquired company's results included in quarterly consolidated financial statements

The Company has only consolidated the balance sheet of the acquired company. Therefore, the quarterly consolidated statement of income for the first quarter does not include the operating results of the acquired company.

3. Breakdown of the acquisition cost of the acquired company and the composition of consideration by type

Cash on hand (including accounts payable)	50,778 million yen
Consideration for this Acquisition	50,778 million yen

4. Details of principal acquisition cost of the acquired company

Fees and commissions for advisory-related services: 1,065 million yen

5. Goodwill amount, reason for recognizing the goodwill, amortization method, and amortization period of goodwill recognized

1) Goodwill amount

50,907 million yen

Note that the above amount is the amount of goodwill calculated on a tentative basis

2) Reason for recognizing the goodwill

The above goodwill is mainly the result of the future excess earning power expected from business development

3) Amortization method and amortization period

Equal amortization over 15 years

(Significant subsequent events)

At the meeting of the Board of Directors held on July 25, 2025, in accordance with the provisions of Article 156 of the Companies Act, applied pursuant to Article 165, Paragraph 3 of the same Act, the Company resolved to acquire its treasury stocks.

1. Reasons for the repurchase of treasury stocks

The Company is committed to the Growth Chain-reaction Aspired Management based on the employees' challenges to contribute to the sustainable growth of the IA (Industrial Automation) industry, which is our customer, and to support the sustainable development of society through automation and labor saving in the IA industry. To achieve this, we are actively investing in growth across regions and businesses, as well as in the development of new products and services. We are also working to advance our Business MODEL that increases Customer's Time Value. In addition, to increase corporate value in the medium to long term, we will accurately assess the cost of capital and aim for a return on capital that exceeds the cost of capital, or widens the equity spread. To this end, we will strike a balance between investing in growth in the medium to long term and returning profits to our shareholders.

Our cash allocation policy involves flexibly allocating cash on hand and future cash flows, including the use of leverage, to growth investments such as M&A and treasury stock repurchases. This depends on share price levels and other circumstances. Due to progress in cash management, we have revised the required funds for BCP and other needs from 100 billion yen to 70 billion yen. Based on this, any surplus funds will be allocated to treasury stock repurchases, taking the share price level and other factors into comprehensive consideration.

The purpose of this treasury stock repurchase is to enhance shareholder returns and to facilitate a flexible capital policy.

2. Type of stock to be repurchased	Common stock of MISUMI Group Inc.
3. Total number of shares to be purchased	Up to 17,000,000 shares (6.19% of total outstanding shares excluding treasury stock)
4. Total purchase price	Up to 25,000 million yen
5. Acquisition period	From August 1, 2025, to March 31, 2026
6. Acquisition method	Market acquisition through a discretionary transaction method on the Tokyo Stock Exchange

(Reference) Stock information as of June 30, 2025

Total number of outstanding shares (excluding treasury stock):	274,715,712
Number of treasury stock	10,372,985