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Consolidated Financial Results for the Six Months Ended September 30, 2026 [Japanese GAAP]

October 30, 2026

Company name: MISUMI Group Inc. Stock exchange listing: Tokyo Stock Exchange
Securities Code: 9962 URL: https://www.misumi.co.jp/english/
Representative: Arata Shimizu, Representative Director and President
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Phone: +81-3-6777-7501
Scheduled date of filing semi-annual securities report: November 6, 2026
Scheduled date of dividend payments: December 8, 2026
Preparation of supplemental explanatory materials: Yes (materials for institutional investors)
Holding of financial results meeting: Yes (meeting for institutional investors)

(Amounts of less than one million yen are rounded down.)

1. Consolidated Financial Results for the Six Months Ended September 30, 2026 (April 1, 2026 to September 30, 2026)

(1) Consolidated Operating Results (Accumulated) (% indicates changes from the previous corresponding period.)

	Net sales		Operating income		Ordinary income		Net income attributable to owners of parent	
Six months ended	Million yen	%	Million yen	%	Million yen	%	Million yen	%
September 30, 2026	273,606	32.9	37,132	89.8	37,058	82.2	25,037	78.9
September 30, 2025	205,814	3.9	19,559	(16.4)	20,338	(19.4)	13,997	(23.1)

(Note 1) Comprehensive income: Six months ended September 30, 2026: ¥23,691 million 32.1%
Six months ended September 30, 2025: ¥17,929 million 79.5%

(Note 2) The provisional accounting treatment associated with the business combination was finalized at the end of the fiscal year ended March 31, 2026, and the figures for the six months ended September 30, 2025 reflect the details of the finalization of the provisional accounting treatment.

	Net income per share	Net income per share (diluted)
Six months ended	Yen	Yen
September 30, 2026	95.05	94.90
September 30, 2025	51.06	50.96

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio
	Million yen	Million yen	%
As of September 30, 2026	478,086	381,303	79.2
As of March 31, 2026	464,969	382,509	81.7

(Reference) Equity: As of September 30, 2026: ¥378,850 million
As of March 31, 2026: ¥379,832 million

2. Cash Dividends

	Cash dividends per share for the fiscal year				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	–	18.02	–	34.96	52.98
Fiscal year ending March 31, 2027	–	33.61			
Fiscal year ending March 31, 2027 (Forecast)			–	36.73	70.34

(Note) Revision of the latest forecast for cash dividends: Yes

3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2027 (April 1, 2026 to March 31, 2027)

(% indicates changes from the previous corresponding period.)

	Net sales		Operating income		Ordinary income		Net income attributable to owners of parent		Net income per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Full year	565,000	28.0	78,000	63.8	77,800	58.5	52,400	29.5	199.98

(Note) Revision of the latest financial results forecasts: Yes

*** Notes:**

(1) Significant changes in the scope of consolidation during the period: Yes
Newly included: 1 company (Guangzhou Feidi Manufacturing Co., Ltd.)
Excluded: 1 company (SURUGA SEIKI(FOSHAN) Co., LTD.)

(2) Adoption of special accounting procedures for the preparation of semi-annual consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates and retrospective restatement
1) Changes in accounting policies due to the revision of accounting standards: None
2) Changes in accounting policies other than 1) above: None
3) Changes in accounting estimates: None
4) Retrospective restatement: None

(4) Total number of shares outstanding (common stock)
1) Total number of shares outstanding at the end of the period (including treasury stock):
As of September 30, 2026: 285,309,897 shares
As of March 31, 2026: 285,221,897 shares

2) Total number of treasury stock at the end of the period:
As of September 30, 2026: 24,546,224 shares
As of March 31, 2026: 20,288,824 shares

3) Weighted average number of shares outstanding during the period:
Six months ended September 30, 2026: 263,411,716 shares
Six months ended September 30, 2025: 274,129,526 shares

* These semi-annual financial results are outside the scope of review by certified public accountants or an audit firm.

* Explanation on the appropriate use of forecasts and other notes

The earnings forecasts and other forward-looking statements herein are based on information available to the Company at the time of preparation and certain assumptions deemed to be reasonable, and actual results may differ significantly from the forecasts due to various factors. For the assumptions on the earnings forecasts and notes on their use, please refer to “Explanation of Consolidated Financial Results Forecast and Other Forward-looking Statements” on page 4 of the attached document.

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1. Overview of Business Results, etc.

(1) Overview of Business Results for the First Half of the Fiscal Year

During the first half of the consolidated fiscal year under review, the global economy continued to face an uncertain outlook amid geopolitical risks, such as tensions in the Middle East. Meanwhile, against the backdrop of AI-related investment, demand remained strong, particularly for data centers and semiconductors.

Against this backdrop, MISUMI Group continues to leverage its unique Business MODEL, which combines manufacturing and distribution businesses. By advancing the global Business Foundations that support these operations and meeting customers' needs for Reliable and Quick Delivery, MISUMI Group contributes to automation-related industries, particularly the global manufacturing industry.

Drawing on the robust Business Foundations in IT, production, and logistics that MISUMI Group has built over the years, as well as its global network of sites, MISUMI Group continued to develop new businesses, including new products and services, while working to accurately capture customer demand.

Through these efforts, MISUMI Group captured expanding demand related to data centers and semiconductors, supported by AI-related investment, as well as a recovery in demand in parts of the automotive industry, one of its major customer industries.

As a result, consolidated net sales amounted to ¥273,606 million (32.9% increase year-over-year). In terms of profits, operating income totaled ¥37,132 million (89.8% increase year-over-year), ordinary income totaled ¥37,058 million (82.2% increase year-over-year), and interim net income attributable to owners of the parent amounted to ¥25,037 million (78.9% increase year-over-year).

The provisional accounting treatment for the business combination was finalized at the end of the fiscal year ended March 31, 2026. Accordingly, comparisons with the same period of the previous fiscal year are based on the figures for the first half of the fiscal year ended March 31, 2026 that reflect the finalization of the provisional accounting treatment.

① Factory Automation (FA) Business

The FA business accurately captured robust capital investment demand worldwide. In addition to capturing data center-related demand, Digital MODEL initiatives such as Fictiv, the Economy Series, D-JIT, and meviy drove business performance. As a result, net sales reached ¥109,246 million (50.2% increase year-over-year), and operating income totaled ¥19,014 million (135.5% increase year-over-year).

② Die Components Business

Although business conditions surrounding the Die Components business varied by region, they remained solid overall. As a result, net sales amounted to ¥48,497 million (13.9% increase year-over-year), and operating income totaled ¥5,609 million (34.3% increase year-over-year).

③ VONA Business

VONA business is MISUMI Group's distribution business, selling manufacturing- and automation-related equipment components, including products from other manufacturers in addition to MISUMI-branded products, as well as indirect materials such as MRO consumables. All regions except Europe achieved double-digit growth, while profitability also improved. As a result, net sales amounted to ¥115,861 million (28.0% increase year-over-year), and operating income totaled ¥12,508 million (71.2% increase year-over-year).

(2) Overview of Financial Position for the First Half of the Fiscal Year

1) Assets, liabilities and net assets

Total assets as of the end of the first half of the fiscal year were ¥478,086 million, an increase of ¥13,117 million (+2.8%) compared to the previous year-end. This was mainly attributable to an increase of ¥19,074 million (+6.5%) in current assets due to increases in notes and accounts receivable – trade, raw materials and supplies, and other current assets, while property, plant and equipment decreased by ¥1,540 million (-2.7%) and intangible assets decreased by ¥3,625 million (-4.0%).

Total liabilities amounted to ¥96,783 million, an increase of ¥14,323 million (+17.4%) compared to the previous year-end. This was mainly attributable to an increase of ¥14,188 million (+21.8%) in current liabilities due to increases in notes and accounts payable – trade, income taxes payable, provision for bonuses, and other current liabilities.

Total net assets amounted to ¥381,303 million, a decrease of ¥1,206 million (-0.3%) compared to the previous year-end. This was mainly attributable to an increase of ¥462 million (+0.1%) in shareholders' equity, as an increase in retained earnings more than offset an increase in treasury stock (a decrease in net assets) resulting from the purchase of treasury stock, among other factors, and a decrease of ¥1,443 million (-2.1%) in accumulated other comprehensive income, including foreign currency translation adjustments.

As a result, the equity ratio was 79.2%, compared to 81.7% at the end of the previous year.

2) Cash flows

At the end of the six months of the fiscal year, cash and cash equivalents amounted to ¥106,165 million, an increase of ¥1,962 million compared to the previous year-end.

Cash inflows from operating activities amounted to a net cash inflow of ¥32,347 million (a net cash inflow of ¥17,528 million for the same period in the previous year). The breakdown is as follows. Income before income taxes was ¥37,404 million. Depreciation and amortization was ¥9,724 million. The amount of increase in provision for bonuses was ¥4,069 million. The amount of increase in notes and accounts receivable – trade was ¥10,845 million. The amount of increase in inventories was ¥3,844 million. The amount of increase in notes and accounts payable – trade was ¥3,432 million. Income taxes paid was ¥7,125 million.

Cash outflows from investing activities amounted to a net cash outflow of ¥3,940 million (a net cash outflow of ¥34,340 million for the same period in the previous year). The breakdown is as follows. The purchase of fixed assets was ¥7,630 million. Payments into time deposits were ¥3,273 million. Refund from time deposits was ¥7,439 million.

Cash outflows from financing activities amounted to a net cash outflow of ¥26,418 million (a net cash outflow of ¥17,684 million for the same period in the previous year). The main items were purchase of treasury stock of ¥15,909 million and dividends paid of ¥9,262 million.

(3) Explanation of Consolidated Financial Results Forecast and Other Forward-looking Statements

The Company has revised its consolidated earnings forecast for the fiscal year ending March 31, 2027, as set out below. Although uncertainty arising from geopolitical risks and other factors is expected to persist, the effects of Digital MODEL initiatives such as Fictiv, the Economy Series, D-JIT, and meviy are materializing and continuing at a faster-than-expected pace. Together with strong demand supported by investment related to data centers and semiconductors, these factors have led to the revision.

If future changes in the business environment or other factors necessitate a further revision to the earnings forecast, the Company will promptly disclose the relevant information.

(The assumed average exchange rates for the period from October 1, 2026, to March 31, 2027, are USD/JPY 155.0, EUR/JPY 175.0, and RMB/JPY 22.5.)

[Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2027 (April 1, 2026 - March 31, 2027)]

	Net sales (Million yen)	Operating income (Million yen)	Ordinary income (Million yen)	Net income attributable to owners of parent (Million yen)	Net income per share (Yen)
Revised forecast	565,000	78,000	77,800	52,400	199.98
Previous forecast	532,000	67,000	67,300	44,800	169.67

The forecast for dividends is announced in the press release dated October 30, 2026, titled “Announcement Regarding the Interim Dividend Distribution and Revision to Forecast for Year-end Dividend.”

2. Semi-Annual Consolidated Financial Statements and Primary Notes

(1) Semi-Annual Consolidated Balance Sheet

(Million yen)

	As of March 31, 2026	As of September 30, 2026
Assets		
Current assets		
Cash and deposits	112,941	110,707
Notes and accounts receivable - trade	98,520	111,587
Merchandise and finished goods	60,171	61,076
Work in process	3,094	3,442
Raw materials and supplies	10,172	12,850
Other	11,915	15,704
Allowance for doubtful accounts	(1,161)	(638)
Total current assets	295,654	314,729
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	23,005	22,846
Machinery, equipment and vehicles, net	16,133	15,852
Land	4,323	4,314
Other, net	13,175	12,084
Total property, plant and equipment	56,638	55,097
Intangible assets		
Software	28,143	27,766
Goodwill	43,962	41,748
Other	18,264	17,228
Total intangible assets	90,370	86,744
Investments and other assets		
Investment securities	5,552	5,706
Other	17,093	16,632
Allowance for doubtful accounts	(339)	(822)
Total investments and other assets	22,306	21,515
Total non-current assets	169,314	163,357
Total assets	464,969	478,086

(Million yen)

	As of March 31, 2026	As of September 30, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	29,852	33,489
Accounts payable – other	8,653	7,770
Income taxes payable	4,867	8,829
Provision for bonuses	6,333	10,390
Provision for directors' bonuses	226	436
Other	15,246	18,453
Total current liabilities	65,180	79,369
Non-current liabilities		
Liability for retirement benefits	7,362	7,660
Provision for loss on business liquidation	68	—
Other	9,848	9,753
Total non-current liabilities	17,279	17,414
Total liabilities	82,460	96,783
Net assets		
Shareholders' equity		
Capital stock	14,727	14,868
Capital surplus	24,721	24,956
Retained earnings	322,681	338,457
Treasury stock	(52,392)	(68,081)
Total shareholders' equity	309,738	310,200
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	118	194
Foreign currency translation adjustments	69,647	68,143
Remeasurements of defined benefit plans	328	312
Total accumulated other comprehensive income	70,094	68,650
Stock acquisition rights	1,293	1,011
Non-controlling interests	1,383	1,440
Total net assets	382,509	381,303
Total liabilities and net assets	464,969	478,086

(2) Semi-Annual Consolidated Statement of Income and Comprehensive Income

Semi-Annual Consolidated Statement of Income

(Million yen)

	For the six months ended September 30, 2025	For the six months ended September 30, 2026
Net sales	205,814	273,606
Cost of sales	110,812	142,594
Gross profit	95,002	131,012
Selling, general and administrative expenses	75,442	93,879
Operating income	19,559	37,132
Non-operating income		
Interest income	1,124	845
Miscellaneous income	300	353
Total non-operating income	1,424	1,199
Non-operating expenses		
Interest expenses	62	219
Foreign exchange losses	517	698
Commission expenses	1	6
Miscellaneous loss	64	349
Total non-operating expenses	646	1,273
Ordinary income	20,338	37,058
Extraordinary income		
Gain on liquidation of subsidiaries and associates	—	461
Reversal of provision for loss on business liquidation	—	39
Total extraordinary income	—	500
Extraordinary losses		
Impairment loss	504	155
Total extraordinary losses	504	155
Income before income taxes	19,834	37,404
Income taxes	5,758	12,287
Net income	14,075	25,116
Net income attributable to non-controlling interests	77	79
Net income attributable to owners of parent	13,997	25,037

Semi-Annual Consolidated Statement of Comprehensive Income

(Million yen)

	For the six months ended September 30, 2025	For the six months ended September 30, 2026
Net income	14,075	25,116
Other comprehensive income		
Valuation difference on available-for-sale securities	69	76
Foreign currency translation adjustments	3,793	(1,492)
Remeasurements of defined benefit plans, net of tax	(3)	(15)
Share of other comprehensive income in associates	(5)	6
Total other comprehensive income	3,854	(1,425)
Comprehensive income	17,929	23,691
Comprehensive income attributable to		
Owners of parent	17,849	23,589
Non-controlling interests	79	101

(3) Semi-Annual Consolidated Statement of Cash Flows

(Million yen)

	For the six months ended September 30, 2025	For the six months ended September 30, 2026
Cash flows from operating activities		
Income before income taxes	19,834	37,404
Depreciation and amortization	8,581	9,724
Amortization of goodwill	711	1,543
Impairment loss	504	155
Increase (decrease) in liability for retirement benefits	315	294
Increase (decrease) in provision for bonuses	(1,065)	4,069
Increase (decrease) in provision for directors' bonuses	(123)	210
Increase (decrease) in allowance for doubtful accounts	225	(52)
Interest and dividend income	(1,153)	(876)
Interest expenses	62	219
Share-based payment expenses	390	426
Foreign exchange (gains) losses	(82)	140
Share of (profit) loss of entities accounted for using equity method	(23)	(30)
(Gain) loss on liquidation of subsidiaries and associates	—	(461)
(Increase) decrease in notes and accounts receivable – trade	(2,734)	(10,845)
(Increase) decrease in inventories	202	(3,844)
(Increase) decrease in consumption taxes refund receivable	(362)	(196)
Increase (decrease) in notes and accounts payable – trade	43	3,432
Increase (decrease) in accounts payable – other	(2,204)	(23)
(Increase) decrease in other assets	(2,133)	(3,325)
Increase (decrease) in other liabilities	308	888
Subtotal	21,295	38,853
Interest and dividend income received	1,659	839
Interest expenses paid	(62)	(219)
Income taxes paid	(5,364)	(7,125)
Net cash provided by operating activities	17,528	32,347
Cash flows from investing activities		
Purchase of fixed assets	(6,443)	(7,630)
Payments into time deposits	(5,501)	(3,273)
Refund from time deposits	26,257	7,439
Payments for lease and guarantee deposits	(406)	(194)
Proceeds from collection of lease and guarantee deposits	148	253
Purchase of shares of subsidiaries resulting in change in scope of consolidation	(48,483)	(480)
Other, net	89	(54)
Net cash used in investing activities	(34,340)	(3,940)
Cash flows from financing activities		
Purchase of treasury stock	(6,896)	(15,909)
Repayments of borrowings	(3,322)	—
Dividends paid	(6,422)	(9,262)
Repayments of lease obligations	(999)	(1,227)
Other, net	(44)	(19)
Net cash used in financing activities	(17,684)	(26,418)
Effect of exchange rate change on cash and cash equivalents	1,442	(26)
Net increase (decrease) in cash and cash equivalents	(33,053)	1,962
Cash and cash equivalents at beginning of period	128,259	104,202
Cash and cash equivalents at end of period	95,205	106,165

(4) Notes to the Semi-Annual Consolidated Financial Statements

(Notes on going concern assumption)

Not applicable

(Notes on significant changes in shareholders' equity)

During the first six months of the current fiscal year, the Company purchased 4,302,600 shares of treasury stock pursuant to a resolution of the Board of Directors on April 30, 2026. In addition, during the same period, the Company disposed of 82,800 shares of treasury stock as restricted stock compensation for directors pursuant to a resolution of the Board of Directors on June 25, 2026. Mainly due to these factors, treasury stock increased by ¥15,689 million, reaching ¥68,081 million at the end of the period.

(Changes in accounting policies)

Not applicable

(Segment information)

[Segment information]

For the six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

1. Net sales, segment income, and information on disaggregation of revenue by reportable segment

(Million yen)

	Reportable Segments				Adjustments	Consolidated
	FA Business	Die Components Business	VONA Business	Total		
Net sales Revenue from contracts with customers	72,743	42,573	90,498	205,814	–	205,814
Sales to customers	72,743	42,573	90,498	205,814	–	205,814
Internal sales to other segments	–	–	–	–	–	–
Total	72,743	42,573	90,498	205,814	–	205,814
Segment income[*1]	8,075	4,177	7,307	19,559	–	19,559

Segment income before amortization of goodwill, etc.[*2]	8,996	4,177	7,307	20,481	–	20,481

*1. Total of segment income corresponds to operating income in the Consolidated Statement of Income.

*2. The additional segment profit by amortization amount of goodwill and amortization expense of technology-related assets related to the acquisition of Fictiv Inc.

*3. Segment information for the six months ended September 30, 2025 is disclosed at the amounts after reflecting the significant revision of the initial amount allocated for acquisition costs, following the finalization of the provisional accounting treatment associated with the business combination.

2. Impairment loss on non-current assets or goodwill by reportable segment

(Significant impairment loss on non-current assets)

Description is omitted due to immateriality.

(Significant changes in goodwill)

The Company acquired Fictiv Inc. and its seven subsidiaries during the first six months of the previous fiscal year. As a result, an increase of ¥41,992 million in goodwill was recorded in the FA Business.

The amount reflected in goodwill shows a significant revision of the initial amount allocated for acquisition costs. This revision occurred following the finalization of the provisional accounting treatment associated with the business combination in the previous fiscal year.

For the six months ended September 30, 2026 (from April 1, 2026 to September 30, 2026)

1. Net sales, segment income, and information on disaggregation of revenue by reportable segment

(Million yen)

	Reportable Segments				Adjustments	Consolidated
	FA Business	Die Components Business	VONA Business	Total		
Net sales Revenue from contracts with customers	109,246	48,497	115,861	273,606	–	273,606
Sales to customers	109,246	48,497	115,861	273,606	–	273,606
Internal sales to other segments	–	–	–	–	–	–
Total	109,246	48,497	115,861	273,606	–	273,606
Segment income[*1]	19,014	5,609	12,508	37,132	–	37,132
Segment income before amortization of goodwill, etc.[*2]	21,013	5,609	12,508	39,131	–	39,131

*1. Total of segment income corresponds to operating income in the Consolidated Statement of Income.

*2. The additional segment profit by amortization amount of goodwill and amortization expense of technology-related assets related to the acquisition of Fictiv Inc.

2. Impairment loss on non-current assets or goodwill by reportable segment

Description is omitted due to immateriality.

[Supplementary information]

For the six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

Information by region

(1) Net sales

(Million yen)

Japan	China	Asia	America	Europe	Others	Total
84,504	42,339	33,284	27,593	13,144	4,947	205,814

(Note) Net sales represent the net sales of the Group in Japan and other countries or regions.

(2) Property, plant and equipment

(Million yen)

Japan	China	Vietnam	America	Others	Total
16,049	15,228	3,906	9,037	8,665	52,887

For the six months ended September 30, 2026 (from April 1, 2026 to September 30, 2026)
Information by region
(1) Net sales

(Million yen)

Japan	China	Asia	America	Europe	Others	Total
97,667	67,363	48,450	39,123	15,352	5,648	273,606

(Note) Net sales represent the net sales of the Group in Japan and other countries or regions.

(2) Property, plant and equipment

(Million yen)

Japan	China	Vietnam	America	Others	Total
17,338	16,480	4,158	8,862	8,256	55,097