MISUMI Group Inc.
(Ticker code 9962)
September 17, 2026

# Notice Regarding Change in Specified Subsidiary (Establishment of New Subsidiary)

MISUMI Group Inc. (the "Company") hereby announces that, at a meeting of its Board of Directors held on September 17, 2026, it resolved to establish a subsidiary, funded through an investment by its U.S. subsidiary, MISUMI Investment USA Corporation (“MIUC”), for the purpose of establishing a North American manufacturing platform in the next-generation frontier technology industry, as described below.
The Company also announces that, as the amount of investment in the new subsidiary will be equivalent to 10% or more of the Company’s stated capital, the new subsidiary will qualify as a specified subsidiary of the Company.

1. Reasons for Establishment

The Company has identified the establishment of a North American manufacturing platform for next-generation frontier technology industries as a strategic priority. The new subsidiary will establish a center that integrates the entire production process, from precision parts machining, testing, and packaging. By leveraging the MISUMI Group’s global supply chain network, precision parts sourcing capabilities, and digital manufacturing management platform, the new subsidiary will support North American manufacturers in accelerating product development and scaling up to mass production.
This initiative forms part of the MISUMI Group’s growth strategy and is intended to capture the structural transformation of industry in the AI era and build the foundation for the Group’s next phase of growth.

2. Overview of the Specified Subsidiary to Be Established

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|---|---|
| (1) Name | KIBAN, LLC |
| (2) Head office location | Delaware, USA |
| (3) Title and Name of Representative | President David Evans |
| (4) Business | Precision parts manufacturing, testing and packaging, supply chain management for next-generation frontier technology industries |
| (5) Capital | US$40 million |
| (6) Date of Establishment | October 2026 (Planned) |

<table>
<tr><td>(7) Investor and Ownership Ratio</td><td colspan="2">MIUC 100%</td></tr>
<tr><td rowspan="3">(8) Relationship Between the Listed Company and the subsidiary company</td><td>Capital Relationship</td><td>MIUC plans to hold a 100% ownership interest in the subsidiary.</td></tr>
<tr><td>Personnel Relationship</td><td>An Executive Officer of the Company is expected to serve as President of the subsidiary.</td></tr>
<tr><td>Business Relationship</td><td>None applicable.</td></tr>
<tr><td>(9) Financial Position and Operating Results</td><td colspan="2">Not applicable, as the subsidiary is a newly established company.</td></tr>
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3. Schedule

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|---|---|
| (1) Date of Board of Directors Resolution | September 17, 2026 |
| (2) Date of Establishment | October 2026 (Planned) |

4. Future Outlook
   The impact of this matter on our consolidated financial results is minimal.