

(3) Consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of fiscal year
Fiscal year ended	Million yen	Million yen	Million yen	Million yen
March 31, 2026	52,190	(43,203)	(41,801)	104,202
March 31, 2025	60,461	(32,452)	(31,759)	128,259

2. Cash Dividends

	Cash dividends per share for the fiscal year (yen)				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2025	—	19.83	—	23.38	43.21
Fiscal year ended March 31, 2026	—	18.02	—	34.96	52.98
Fiscal year ending March 31, 2027 (Forecast)	—	22.07	—	30.91	52.98

	Total cash dividends paid	Dividend payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	Million yen	%	%
Fiscal year ended March 31, 2025	11,885	32.5	3.5
Fiscal year ended March 31, 2026	14,162	35.0	3.9
Fiscal year ending March 31, 2027 (Forecast)		37.5	

3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2027 (April 1, 2026 to March 31, 2027)

(% indicates changes from the previous corresponding period.)

	Net sales		Operating income		Ordinary income		Net income attributable to owners of parent		Net income per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
2nd quarter-end (Cumulative)	238,400	15.8	24,100	22.8	24,600	20.6	16,700	19.3	63.03
Full year	491,500	11.4	55,000	15.5	55,900	13.9	37,400	(7.6)	141.17

*** Notes:**

- (1) Significant changes in the scope of consolidation during the period: Yes
Newly included: 8 companies (Fictiv Inc. and 7 other companies)
- (2) Changes in accounting policies, changes in accounting estimates and retrospective restatement
1) Changes in accounting policies due to the revision of accounting standards: None
2) Changes in accounting policies other than 1) above: None
3) Changes in accounting estimates: None
4) Retrospective restatement: None
- (3) Total number of shares outstanding (common stock)
1) Total number of shares outstanding at the end of the fiscal year (including treasury stock):
As of March 31, 2026: 285,221,897 shares
As of March 31, 2025: 285,057,297 shares
2) Total number of treasury stock at the end of the fiscal year:
As of March 31, 2026: 20,288,824 shares
As of March 31, 2025: 10,372,985 shares
3) Weighted average number of shares outstanding during the fiscal year:
Fiscal year ended March 31, 2026: 270,982,618 shares
Fiscal year ended March 31, 2025: 277,000,077 shares

(Reference) Overview of Non-consolidated Financial Results

1. Non-Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (April 1, 2025 to March 31, 2026)

(1) Non-consolidated Operating Results (% indicates changes from the previous corresponding period.)

Fiscal year ended	Operating revenue		Operating income		Ordinary income		Net income	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
March 31, 2026	58,271	131.9	42,859	326.1	43,723	316.1	43,197	321.8
March 31, 2025	25,125	(58.4)	10,058	(78.7)	10,509	(77.9)	10,241	(78.4)

Fiscal year ended	Net income per share	Net income per share (diluted)
March 31, 2026	Yen 159.41	Yen 159.09
March 31, 2025	36.97	36.88

(2) Non-consolidated Financial Position

Fiscal year ended	Total assets	Net assets	Equity ratio	Net assets per share
As of March 31, 2026	Million yen 176,998	Million yen 87,199	% 48.5	Yen 324.26
As of March 31, 2025	163,779	79,186	47.3	282.22

(Reference) Equity: As of March 31, 2026: ¥85,906 million

As of March 31, 2025: ¥77,522 million

* These financial results are outside the scope of audit by certified public accountants or an audit firm.

* Explanation on the appropriate use of forecasts and other notes

The earnings forecasts and other forward-looking statements herein are based on information available to the Company at the time of preparation and certain assumptions deemed to be reasonable, and actual results may differ significantly from the forecasts due to various factors. For the assumptions on the earnings forecasts and notes on their use, please refer to “1. Overview of Business Results, etc. (4) Future Outlook” on page 4 of the attached document.

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1. Overview of Business Results, etc.

(1) Overview of Business Results for the Fiscal Year

During the consolidated fiscal year under review, the global economy continued to face uncertainty due to U.S. tariff policies and their impact on various countries, as well as heightened geopolitical risks. As a result, operating activity in the automotive-related sector, which constitutes our primary customer base, remained at a standstill. Meanwhile, demand from telecommunications- and semiconductor-related industries, particularly in China and Asia, remained robust.

In this economic environment, MISUMI Group is leveraging its unique Business MODEL, which encompasses manufacturing and distribution businesses. By advancing the global Business Foundation supporting these operations, we contribute to industries related to automation demand, particularly the manufacturing industry, by meeting customers' needs for Reliable and Quick Delivery. We continued to develop new businesses, including new products and services, by capitalizing on the robust Business Foundations in IT, production, and logistics that we have built over the years. We also made efforts to accurately capture customer demand by utilizing our global network of sites. However, in some regions, demand stagnation was affected by the tariff policies of the United States.

As a result, consolidated net sales amounted to ¥441,383 million (9.8% increase year-over-year). In terms of profits, the positive impact of increased sales volume driven by proprietary initiatives absorbed expenditures related to measures for sustainable growth as well as the impact of including the performance of Fictiv Inc. within the scope of consolidation starting in July. Consequently, operating income totaled ¥47,613 million (2.4% increase year-over-year), ordinary income totaled ¥49,095 million (1.6% decrease year-over-year), and net income attributable to owners of the parent amounted to ¥40,457 million (10.7% increase a year-over-year), due in part to a decrease in income tax adjustments following the recognition of deferred tax assets related to tax loss carryforwards associated with the introduction of a consolidated tax filing system in the U.S.

(Million yen)

	Net Sales			Operating Income		
	Previous Consolidated fiscal year	Current Consolidated fiscal year	Percentage Change (%)	Previous Consolidated fiscal year	Current Consolidated fiscal year	Percentage Change (%)
Factory Automation (FA) Business	135,803	160,498	18.2	22,510	20,283	(9.9)
Die Components Business	86,451	88,368	2.2	9,504	8,694	(8.5)
VONA Business	179,732	192,516	7.1	14,466	18,635	28.8
Total	401,987	441,383	9.8	46,480	47,613	2.4

1) Factory Automation (FA) Business

In the FA business, while capital investment demand in Japan remained sluggish, overseas regions generally performed well, driven by successful demand acquisition through proprietary initiatives such as addressing telecommunications-related demand in China, as well as meviy, the Economy Series, and D-JIT. As a result, net sales reached ¥160,498 million (18.2% increase year-over-year). Operating income totaled ¥20,283 million (9.9% decrease year-over-year) reflecting the impact of M&A-related expenses as well as the consolidation of Fictiv Inc.'s performance.

2) Die Components Business

In the Die Components business, steady growth in China and Asia offset weak demand in other regions, resulting in net sales of ¥88,368 million (2.2% increase year-over-year). On the other hand, operating income declined to ¥8,694 million (8.5% decrease year-over-year), due to the impact of sluggish automotive demand in the Americas and Europe.

3) VONA Business

VONA business is MISUMI Group's distribution business, which sells manufacturing and automation-related equipment parts—including products from other manufacturers in addition to MISUMI-branded products—as well as indirect materials such as MRO (consumables). This business performed steadily across all regions, resulting in net sales of ¥192,516 million (7.1% increase year over year), with an operating income of ¥18,635 million (28.8% increase year-over-year).

(2) Overview of Financial Position for the Fiscal Year

Assets, liabilities and net assets

1) Assets

Total assets as of the end of the fiscal year were ¥464,969 million, an increase of ¥45,394 million (+10.8%) compared to the previous year-end. Current assets were ¥295,654 million, a decrease of ¥22,150 million (-7.0%). This was mainly attributable to cash and deposits following acquisition of a subsidiary, which decreased by ¥46,354 million (-29.1%), while notes and accounts receivable - trade increased by 20,130 million (+25.7%) and merchandise and finished goods increased by ¥2,985 million (+5.2%). Non-current assets were ¥169,314 million, an increase of ¥67,545 million (+66.4%). Of these, property, plant and equipment amounted to ¥56,638 million, an increase of ¥4,115 million (+7.8%). This was mainly attributable to an increase of buildings and structures of ¥1,468 million (+6.8%), and an increase of right-of-use assets of ¥1,123 million (+17.9%). Intangible assets increased by ¥57,087 million (+171.5%) to ¥90,370 million due to an increase in goodwill associated with the acquisition of subsidiary shares. Investments and other assets increased by ¥6,342 million (+39.7%) to ¥22,306 million.

2) Liabilities

Total liabilities amounted to ¥82,460 million, an increase of ¥14,949 million (+22.1%) compared to the previous year-end. Current liabilities were ¥65,180 million, an increase of ¥13,304 million (+25.6%). This was mainly attributable to an increase in notes and accounts payable - trade of ¥8,663 million (+40.9%). Non-current liabilities amounted to ¥17,279 million, an increase of ¥1,644 million (+10.5%). This was mainly attributable to an increase of ¥695 million (+12.4%) in lease obligations and an increase of ¥665 million (+63.8%) in deferred tax liabilities.

As a result, the current ratio was 4.5 times, and the Company maintained high stability.

3) Net assets

Total net assets amounted to ¥382,509 million, an increase of ¥30,444 million (+8.6%) compared to the previous year-end. This was primarily because shareholders' equity increased by ¥5,474 million (+1.8%) due to an increase in retained earnings and purchase of treasury stock, and an increase of ¥25,073 million (+55.7%) in accumulated other comprehensive income including foreign currency translation adjustments.

As a result, the equity ratio was 81.7%, compared to 83.2% at the end of the previous year.

(3) Overview of Cash Flows for the Fiscal Year

At the end of the fiscal year, cash and cash equivalents amounted to ¥104,202 million, a decrease of ¥24,056 million compared to the previous year-end.

Cash inflows from operating activities amounted to a net cash inflow of ¥52,190 million, (a net cash inflow of ¥60,461 million for the same period in the previous year). The breakdown is as follows. Income before income taxes was ¥48,498 million. Depreciation and amortization was ¥17,939 million. The amount of increase in notes and accounts receivable – trade was ¥11,598 million. Income taxes paid was ¥12,733 million.

Cash outflows from investing activities amounted to a net cash outflow of ¥43,203 million, (a net cash outflow of ¥32,452 million for the same period in the previous year). The breakdown is as follows. The purchase of fixed assets was ¥14,288 million. The purchase of shares of subsidiaries resulting in change in the scope of consolidation was ¥48,483 million. Payments into time deposits were ¥12,324 million. Refund from time deposits was ¥36,070 million.

Cash outflows from financing activities amounted to a net cash outflow of ¥41,801 million, (a net cash outflow of ¥31,759 million for the same period in the previous year). The main items were purchase of treasury stock of ¥25,132 million and dividends paid of ¥11,322 million.

(Reference) Trend of cash flow indicators

	Fiscal year ended March 2022	Fiscal year ended March 2023	Fiscal year ended March 2024	Fiscal year ended March 2025	Fiscal year ended March 2026
Equity ratio (%)	79.8	82.3	83.3	83.2	81.7
Equity ratio (market value basis) (%)	300.0	248.1	140.7	161.5	149.6
Interest-bearing debt to cash flow ratio (%)	13.0	24.4	12.5	12.5	16.8
Interest coverage ratio (times)	623.9	270.4	371.0	386.7	283.5

1. Equity ratio: Equity / Total assets
2. Equity ratio (market value basis): Total market capitalization / Total assets
3. Interest-bearing debt to cash flow ratio: Interest-bearing debt / Cash flows
4. Interest coverage ratio: Cash flows / Interest expenses

Notes:

1. All indicators are calculated using consolidated financial figures.
2. Total market capitalization is calculated by multiplying the closing share price at the end of the fiscal year with the number of outstanding shares (excluding treasury stock) as of that date.
3. Cash flows are cash flows from operating activities stated in the consolidated statements of cash flows. Interest-bearing debt includes lease obligations according to the application of IFRS16 “Leases” from the fiscal year ended March 31, 2020. Interest expenses are interest expenses paid as stated in the consolidated statements of cash flows.

(4) Future Outlook

Regarding the consolidated earnings forecast for the fiscal year ending March 31, 2027, while geopolitical risks and other sources of uncertainty are expected to persist, automation-related demand in industries such as data centers and semiconductors is expected to continue expanding steadily on a global basis. Based on these assumptions, consolidated net sales are forecasted at ¥491,500 million, operating income at ¥55,000 million, and net income attributable to owners of the parent at ¥37,400 million.

While there is a possibility that heightened tensions in the Middle East could lead to increases in raw material prices and transportation costs, the outlook remains uncertain; therefore, no quantitative impact has been reflected in the consolidated earnings forecast. Should any events arise that necessitate a revision to this forecast due to changes in the business environment or other factors, we will promptly disclose such information.

(The assumed exchange rates are USD/JPY 152.0, EUR/JPY 179.0, and RMB/JPY 22.0.)

[Considerations related to estimated earnings]

The outlook for the fiscal year ending March 31, 2027, and the forward-looking statements in this document have been prepared on the basis of information available at the time of preparation. This includes the domestic and foreign economic climate, changes in foreign exchange rates for various currencies, and other factors that may affect business performance, which have been determined to be reasonable by MISUMI Group Inc. as well as risks and uncertainties. In light of this, please refrain from making investment decisions solely on the basis of this outlook. Actual business performance may differ greatly from this outlook due to various factors that affect MISUMI Group Inc., including economic climate, market trends and exchange rates.

2. Basic Policy Regarding Selection of Accounting Standards

The Group is scheduled to adopt the International Financial Reporting Standards (IFRS) on a voluntary basis from the fourth quarter of the fiscal year ending March 2028.

3. Consolidated Financial Statements and Primary Notes

(1) Consolidated Balance Sheet

(Million yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	159,296	112,941
Notes and accounts receivable - trade	78,390	98,520
Merchandise and finished goods	57,186	60,171
Work in process	3,661	3,094
Raw materials and supplies	8,805	10,172
Income taxes receivable	1,850	2,164
Other	9,012	9,751
Allowance for doubtful accounts	(397)	(1,161)
Total current assets	317,805	295,654
Non-current assets		
Property, plant and equipment		
Buildings and structures	37,287	41,262
Accumulated depreciation	(15,751)	(18,256)
Buildings and structures, net	21,536	23,005
Machinery, equipment and vehicles	51,468	57,070
Accumulated depreciation	(35,841)	(40,937)
Machinery, equipment and vehicles, net	15,626	16,133
Land	4,259	4,323
Right-of-use assets	9,909	11,693
Accumulated depreciation	(3,642)	(4,303)
Right-of-use assets, net	6,267	7,390
Construction in progress	1,767	2,037
Other	11,042	13,094
Accumulated depreciation	(7,977)	(9,346)
Other, net	3,064	3,748
Total property, plant and equipment	52,522	56,638
Intangible assets		
Software	27,677	28,143
Goodwill	—	43,962
Other	5,605	18,264
Total intangible assets	33,283	90,370
Investments and other assets		
Investment securities	1,224	5,552
Deferred tax assets	9,052	10,800
Other	6,073	6,292
Allowance for doubtful accounts	(387)	(339)
Total investments and other assets	15,963	22,306
Total non-current assets	101,769	169,314
Total assets	419,574	464,969

(Million yen)

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	21,189	29,852
Lease obligations	1,932	2,466
Accounts payable – other	8,667	8,653
Income taxes payable	4,476	4,867
Provision for bonuses	5,882	6,333
Provision for directors' bonuses	230	226
Other	9,497	12,779
Total current liabilities	51,876	65,180
Non-current liabilities		
Lease obligations	5,604	6,300
Deferred tax liabilities	1,043	1,708
Liability for retirement benefits	7,337	7,362
Provision for loss on business liquidation	61	68
Other	1,586	1,839
Total non-current liabilities	15,634	17,279
Total liabilities	67,510	82,460
Net assets		
Shareholders' equity		
Capital stock	14,483	14,727
Capital surplus	24,585	24,721
Retained earnings	293,546	322,681
Treasury stock	(28,352)	(52,392)
Total shareholders' equity	304,263	309,738
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	(51)	118
Foreign currency translation adjustments	44,858	69,647
Remeasurements of defined benefit plans	212	328
Total accumulated other comprehensive income	45,020	70,094
Stock acquisition rights	1,663	1,293
Non-controlling interests	1,116	1,383
Total net assets	352,064	382,509
Total liabilities and net assets	419,574	464,969

(2) Consolidated Statement of Income and Comprehensive Income
Consolidated Statement of Income

(Million yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Net sales	401,987	441,383
Cost of sales	214,997	235,367
Gross profit	186,990	206,015
Selling, general and administrative expenses	140,509	158,402
Operating income	46,480	47,613
Non-operating income		
Interest income	4,164	1,857
Share of profit of entities accounted for using equity method	33	36
Miscellaneous income	502	724
Total non-operating income	4,701	2,618
Non-operating expenses		
Interest expenses	156	184
Foreign exchange losses	688	568
Loss on retirement of non-current assets	166	118
Commission expenses	165	133
Miscellaneous loss	103	130
Total non-operating expenses	1,279	1,135
Ordinary income	49,901	49,095
Extraordinary income		
Reversal of provision for loss on business liquidation	1,015	—
Total extraordinary income	1,015	—
Extraordinary losses		
Impairment loss	300	597
Loss on liquidation of business	675	—
Total extraordinary losses	976	597
Income before income taxes	49,940	48,498
Income taxes - current	14,219	12,603
Income taxes - deferred	(934)	(4,730)
Income taxes	13,285	7,873
Net income	36,654	40,625
Net income attributable to non-controlling interests	105	167
Net income attributable to owners of parent	36,549	40,457

Consolidated Statement of Comprehensive Income

(Million yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Net income	36,654	40,625
Other comprehensive income		
Valuation difference on available-for-sale securities	(51)	169
Foreign currency translation adjustments	(3,583)	24,762
Remeasurements of defined benefit plans, net of tax	113	115
Share of other comprehensive income in associates	6	2
Total other comprehensive income	(3,514)	25,050
Comprehensive income	33,140	65,675
Comprehensive income attributable to		
Owners of parent	32,993	65,531
Non-controlling interests	147	143

(3) Consolidated Statement of Changes in Equity
Fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(Million yen)

	Shareholders' equity				
	Capital stock	Capital surplus	Retained earnings	Treasury stock	Total shareholders' equity
Balance at beginning of fiscal year	14,146	24,303	266,651	(9,159)	295,942
Changes of items during fiscal year					
Issuance of new shares	337	337	—	—	674
Dividends of surplus	—	—	(9,653)	—	(9,653)
Net income attributable to owners of parent	—	—	36,549	—	36,549
Purchase of treasury stock	—	—	—	(20,000)	(20,000)
Disposal of treasury stock	—	(55)	—	807	751
Net changes of items other than shareholders' equity	—	—	—	—	—
Total changes of items during fiscal year	337	281	26,895	(19,193)	8,321
Balance at end of fiscal year	14,483	24,585	293,546	(28,352)	304,263

	Accumulated other comprehensive income				Stock acquisition rights	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustments	Remeasurements of defined benefit plans	Total accumulated other comprehensive income			
Balance at beginning of fiscal year	—	48,476	96	48,573	2,087	1,076	347,679
Changes of items during fiscal year							
Issuance of new shares	—	—	—	—	—	—	674
Dividends of surplus	—	—	—	—	—	—	(9,653)
Net income attributable to owners of parent	—	—	—	—	—	—	36,549
Purchase of treasury stock	—	—	—	—	—	—	(20,000)
Disposal of treasury stock	—	—	—	—	—	—	751
Net changes of items other than shareholders' equity	(51)	(3,618)	116	(3,552)	(423)	40	(3,936)
Total changes of items during fiscal year	(51)	(3,618)	116	(3,552)	(423)	40	4,384
Balance at end of fiscal year	(51)	44,858	212	45,020	1,663	1,116	352,064

Fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Million yen)

	Shareholders' equity				
	Capital stock	Capital surplus	Retained earnings	Treasury stock	Total shareholders' equity
Balance at beginning of fiscal year	14,483	24,585	293,546	(28,352)	304,263
Changes of items during fiscal year					
Issuance of new shares	243	243	—	—	487
Dividends of surplus	—	—	(11,322)	—	(11,322)
Net income attributable to owners of parent	—	—	40,457	—	40,457
Purchase of treasury stock	—	—	—	(25,000)	(25,000)
Disposal of treasury stock	—	(107)	—	959	851
Net changes of items other than shareholders' equity	—	—	—	—	—
Total changes of items during fiscal year	243	135	29,135	(24,040)	5,474
Balance at end of fiscal year	14,727	24,721	322,681	(52,392)	309,738

	Accumulated other comprehensive income				Stock acquisition rights	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustments	Remeasurements of defined benefit plans	Total accumulated other comprehensive income			
Balance at beginning of fiscal year	(51)	44,858	212	45,020	1,663	1,116	352,064
Changes of items during fiscal year							
Issuance of new shares	—	—	—	—	—	—	487
Dividends of surplus	—	—	—	—	—	—	(11,322)
Net income attributable to owners of parent	—	—	—	—	—	—	40,457
Purchase of treasury stock	—	—	—	—	—	—	(25,000)
Disposal of treasury stock	—	—	—	—	—	—	851
Net changes of items other than shareholders' equity	169	24,789	115	25,073	(370)	266	24,970
Total changes of items during fiscal year	169	24,789	115	25,073	(370)	266	30,444
Balance at end of fiscal year	118	69,647	328	70,094	1,293	1,383	382,509

(4) Consolidated Statement of Cash Flows

(Million yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Cash flows from operating activities		
Income before income taxes	49,940	48,498
Depreciation and amortization	17,718	17,939
Impairment loss	300	597
Amortization of goodwill	—	2,209
Increase (decrease) in liability for retirement benefits	70	110
Increase (decrease) in provision for bonuses	2,837	223
Increase (decrease) in provision for directors' bonuses	195	(3)
Increase (decrease) in allowance for doubtful accounts	109	537
Interest and dividend income	(4,165)	(1,914)
Interest expenses	156	184
Share-based payment expenses	740	781
Foreign exchange (gains) losses	38	(295)
Share of (profit) loss of entities accounted for using equity method	(33)	(36)
Reversal of provision for loss on business liquidation	(1,015)	—
Loss on liquidation of business	675	—
Loss on retirement of non-current assets	166	118
(Increase) decrease in notes and accounts receivable – trade	(3,438)	(11,598)
(Increase) decrease in inventories	7,477	(335)
Increase (decrease) in accounts payable – other	(687)	(1,475)
(Increase) decrease in consumption taxes refund receivable	(225)	(319)
Increase (decrease) in notes and accounts payable – trade	189	5,889
(Increase) decrease in other assets	(1,623)	1,134
Increase (decrease) in other liabilities	1,314	433
Subtotal	70,743	62,679
Interest and dividend income received	3,915	2,429
Interest expenses paid	(156)	(184)
Income taxes paid	(14,041)	(12,733)
Net cash provided by operating activities	60,461	52,190
Cash flows from investing activities		
Purchase of fixed assets	(15,434)	(14,288)
Payments into time deposits	(37,780)	(12,324)
Refund from time deposits	21,679	36,070
Purchase of investment securities	(1,269)	(4,104)
Payments for lease and guarantee deposits	(221)	(487)
Proceeds from collection of lease and guarantee deposits	536	252
Purchase of shares of subsidiaries resulting in change in scope of consolidation	—	(48,483)
Other, net	37	162
Net cash used in investing activities	(32,452)	(43,203)
Cash flows from financing activities		
Repayments of borrowings	—	(3,392)
Purchase of treasury stock	(20,164)	(25,132)
Repayments of lease obligations	(1,889)	(1,908)
Dividends paid	(9,653)	(11,322)
Other, net	(50)	(45)
Net cash used in financing activities	(31,759)	(41,801)
Effect of exchange rate change on cash and cash equivalents	(1,367)	8,757
Net increase (decrease) in cash and cash equivalents	(5,117)	(24,056)
Cash and cash equivalents at beginning of fiscal year	133,376	128,259
Cash and cash equivalents at end of fiscal year	128,259	104,202

(5) Notes to the Consolidated Financial Statements

(Notes on going concern assumption)

Not applicable

(Changes in accounting policies)

Not applicable

(Changes in accounting estimates)

Not applicable

(Changes in presentation method)

Not applicable

(Additional information)

Not applicable

(Business combinations)

[Business combination through acquisition]

MISUMI Group Inc. (the “Company”) resolved at its Board of Directors’ meeting held on April 17, 2025, that through its US subsidiary, MISUMI Investment USA Corporation (“MIUC”) will acquire Fictiv Inc., including its seven subsidiaries (“Fictiv”), a provider of on-demand custom mechanical components procurement services for the US manufacturing industry, (the “Acquisition”) and the Company entered into a merger agreement with Fictiv with respect to the Acquisition. Under the agreement, the acquisition was completed on June 17, 2025 (US time).

1. Outline of business combination

This Acquisition was executed through a reverse triangular merger method, where D1 Merger Subsidiary Corporation, a wholly owned subsidiary established by MIUC for this Acquisition, was merged with Fictiv. The surviving entity following the merger is Fictiv, and the shareholders of Fictiv received cash consideration for this transaction from MIUC. As a result, D1 Merger Subsidiary Corporation was absorbed into Fictiv and ceased to exist, with the surviving company becoming a wholly owned subsidiary of MIUC.

1) Name and business of the acquired company

Name: Fictiv Inc.

Business: Provision of on-demand procurement services for custom mechanical components

2) Reason for acquisition

Fictiv, founded in 2013, offers on-demand procurement services for custom mechanical components for the US manufacturing industry. Fictiv has operations in four global regions in the US, China, India and Mexico, and approximately 400 employees, with a network of approximately 250 manufacturing partners worldwide. Fictiv has grown in recent years as a provider of on-demand procurement services for custom mechanical components. Fictiv’s business has a high degree of affinity with our meviy business, featuring advanced technological capabilities, a robust customer service structure and a strong customer base.

The main aim of this Acquisition is to enhance our digital services, including meviy, while concurrently expanding our customer domain. By acquiring Fictiv, we will rapidly increase the value we provide from the traditional realm of production equipment to the upstream area of product development within the value chain, establishing a significant starting point for sustainable growth. While the Company and Fictiv share similarities in business content and values, we excel in different areas in terms of product categories and regions of operations in a mutually complementary form. By welcoming Fictiv into the MISUMI Group, we believe we can leverage the strengths of both companies to create synergistic effects. Going forward, we will continue to expand our services globally to eliminate inefficiencies in the IA industry and enhance the “Customer’s Time Value.”

3) Date of the business combination

June 17, 2025 (US time)

June 30, 2025 (Deemed acquisition date)

4) Business combination legal structure

Acquisition by way of “reverse triangular merger” in exchange for cash consideration

5) Company name after the business combination

Fictiv Inc. (the name remains unchanged)

6) The percentage of voting rights acquired

100%

7) Background for determining the acquiring company

The Company’s consolidated subsidiary, MIUC, acquired the shares for cash consideration.

2. Scope of the acquired company’s results included in consolidated financial statements

July 1, 2025 to March 31, 2026

3. Breakdown of the acquisition cost of the acquired company and the composition of consideration by type

Cash on hand (including accounts payable)	¥50,778 million
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Consideration for this Acquisition	¥50,778 million

4. Details of principal acquisition cost of the acquired company

Fees and commissions for advisory-related services: ¥1,065 million

5. Goodwill amount, reason for recognizing the goodwill, amortization method, and amortization period of goodwill recognized

1) Goodwill amount

¥41,992 million

At the end of the interim consolidated accounting period, provisional accounting treatment had been carried out without completion of the allocation of acquisition cost. The allocation of acquisition cost was finalized at the end of the current consolidated accounting period, and the goodwill amount decreased by ¥8,914 million upon finalizing the provisional accounting treatment.

2) Reason for recognizing the goodwill

The above goodwill is mainly the result of the future excess earning power expected from business development.

3) Amortization method and amortization period

Equal amortization over 15 years

6. Amount and major components of assets acquired, and liabilities assumed as of the business combination date

Current assets	¥5,334 million
Non-current assets	¥13,498 million
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Total assets	¥18,833 million
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Current liabilities	¥6,346 million
Non-current liabilities	¥3,700 million
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Total liabilities	¥10,047 million

7. Amount allocated to intangible assets other than goodwill, breakdown by type, and amortization period

Type	Amount	Amortization period
Technology-related assets	¥12,381 million	15 years

8. Estimated amounts and calculation method of the impact on the consolidated statement of income assuming that the business combination was completed on the start date of the consolidated fiscal year end as of Mar.31.2026

Net sales	¥3,308 million
Operating loss	(¥7,766 million)

(Note) The above includes ¥6,919 million of expenses related to Fictiv's unvested share options and other share-based compensation, which is recognized separately from the business combination.

(Calculation method of estimated amounts)

The difference of net sales and profit and loss information calculated assuming that the business combination was completed on the start date of consolidated fiscal year and net sales and profit and loss information of the consolidated statement of income of the acquiring company shall be treated as the estimated amounts of the impact. Note that this explanatory note has not been confirmed by an audit.

(Segment information)

[Segment information]

1. Description of reportable segments

Reportable segments are parts of the Group whose financial data can be obtained separately. The Board of Directors reviews the financial data periodically to evaluate earnings and determine how to allocate business resources.

The Group consists of MISUMI Group Inc. (the Company), 60 consolidated subsidiaries, 1 non-consolidated subsidiary and 3 affiliated companies, operating in three business segments: FA Business, Die Components Business and VONA Business.

“FA Business” develops and provides standard components that help streamline production and save labor costs in a production system such as factory automation as well as auto locating modules for high-precision production equipment. Various optics research and experimental equipment and components for production equipment, which change due to the digitalization of electronic devices, are also developed and offered. In addition, the business develops and provides custom mechanical components.

“Die Components Business” serves the automotive, electronics, and electrical machinery industries by developing and supplying standardized die components for metal press and plastic injection molding applications and precision die components.

“VONA Business” provides third-party brands alongside original MISUMI-branded products mainly through online sales. It provides indirect materials such as MRO (consumables), etc. as well as manufacturing, automation-related equipment parts.

2. Method of computing net sales, income/loss and assets/liabilities by reportable segment

Accounting treatment applied for reportable business segments is consistent with those described in “Basis of Presentation of Consolidated Financial Statements.”

Income of reportable segments is presented on an operating income basis.

3. Net sales, income/loss and assets/liabilities, and disaggregation of revenue by reportable segment

For the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(Million yen)

	Reportable Segments				Adjustments	Consolidated
	FA Business	Die Components Business	VONA Business	Total		
Net sales						
Revenue from contracts with customers	135,803	86,451	179,732	401,987	–	401,987
Sales to customers	135,803	86,451	179,732	401,987	–	401,987
Internal sales to other segments	–	–	–	–	–	–
Total	135,803	86,451	179,732	401,987	–	401,987
Segment income*	22,510	9,504	14,466	46,480	–	46,480

*(Note) Total of segment income corresponds to operating income in the Consolidated Statements of Income.

(Note) For the Group's internal management, assets (or liabilities) are not allocated to reportable segments. Thus, assets (or liabilities) by reportable segment are not presented.

For the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Million yen)

	Reportable Segments				Adjustments	Consolidated
	FA Business	Die Components Business	VONA Business	Total		
Net sales						
Revenue from contracts with customers	160,498	88,368	192,516	441,383	–	441,383
Sales to customers	160,498	88,368	192,516	441,383	–	441,383
Internal sales to other segments	–	–	–	–	–	–
Total	160,498	88,368	192,516	441,383	–	441,383
Segment income* ¹	20,283	8,694	18,635	47,613	–	47,613

Segment income before amortization of goodwill* ²	23,143	8,694	18,635	50,473	–	50,473
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*1. Total of segment income corresponds to operating income in the Consolidated Statements of Income.

*2. The additional segment profit by amortization expenses of goodwill and intangible asset related to the acquisition of Fictiv Inc.

(Note) For the Group's internal management, assets (or liabilities) are not allocated to reportable segments. Thus, assets (or liabilities) by reportable segment are not presented.

[Supplementary information]

For the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

1. Information by product and service

Information by product and service is not presented because similar information is presented in segment information.

2. Information by region

(1) Net sales

(Million yen)

Japan	China	Asia	America	Europe	Others	Total
177,688	79,331	64,010	44,697	26,801	9,458	401,987

(Note) Net sales represent the net sales of the Group in Japan and other countries or regions.

(2) Property, plant and equipment

(Million yen)

Japan	China	Vietnam	America	Others	Total
15,520	15,404	4,437	9,175	7,984	52,522

3. Information by major customer

Information by major customer is not presented because sales to no specific customer account for 10% or more of net sales in the consolidated statement of income.

For the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

1. Information by product and service

Information by product and service is not presented because similar information is presented in segment information.

2. Information by region

(1) Net sales

(Million yen)

Japan	China	Asia	America	Europe	Others	Total
177,221	91,947	72,045	63,307	27,676	9,184	441,383

(Note) Net sales represent the net sales of the Group in Japan and other countries or regions.

(2) Property, plant and equipment

(Million yen)

Japan	China	Vietnam	America	Others	Total
17,173	16,495	4,101	9,540	9,326	56,638

3. Information by major customer

Information by major customer is not presented because sales to no specific customer account for 10% or more of net sales in the consolidated statement of income.

[Information on impairment losses of non-current assets by reportable segment]

For the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

For the Group's internal management, impairment losses of non-current assets are not allocated to reportable segments. Thus, impairment losses by reportable segment are ¥300 million.

For the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

The Company posted impairment losses of ¥92 million in the Die Components Business. The impairment loss on Companywide assets was ¥504 million.

[Information on amortization of goodwill and unamortized balance by reportable segment]

For the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

Not applicable

For the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Million yen)

	Reportable Segment	Total
	FA Business	
Amortization during the period	2,209	2,209
Balance at end of the period	43,962	43,962

[Information on gain from negative goodwill by reportable segment]

Not applicable

(Per share information)

(Yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Net assets per share	1,271.58	1,433.69
Net income per share	131.95	149.30
Net income per share (diluted)	131.62	149.00

Notes:

1. The basis for the calculation of net assets per share is as follows.

	As of March 31, 2025	As of March 31, 2026
Total net assets (Million yen)	352,064	382,509
Net assets pertaining to shares of common stock (Million yen)	349,283	379,832
Major components of the difference (Million yen)		
Stock acquisition rights	1,663	1,293
Non-controlling interests	1,116	1,383
Number of shares of common stock outstanding (Thousands of shares)	285,057	285,221
Number of treasury stock (Thousands of shares)	10,372	20,288
Number of shares of common stock used for calculation of net assets per share (Thousands of shares)	274,684	264,933

2. The basis for the calculation of net income per share and net income per share (diluted) is as follows.

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Net income per share		
Net income attributable to owners of parent (Million yen)	36,549	40,457
Amount not attributable to common shareholders (Million yen)	—	—
Net income attributable to owners of parent pertaining to shares of common stock (Million yen)	36,549	40,457
Average number of shares of common stock in the fiscal year (Thousands of shares)	277,000	270,982
Net income per share (diluted)		
Adjusted net income attributable to owners of parent (Million yen)	—	—
Major components of the increase in the number of shares of common stock used for calculation of net income per share (diluted) (Thousands of shares)		
Stock acquisition rights	676	547
Increase in the number of shares of common stock (Thousands of shares)	676	547
Summary of residual shares not included in calculation of net income per share (diluted) because of no dilutive effect	—	—

(Significant subsequent events)

At the meeting of the Board of Directors held on April 30, 2026, in accordance with the provisions of Article 156 of the Companies Act, applied pursuant to Article 165, Paragraph 3 of the same Act, the Company resolved to acquire its treasury stocks.

1. Reasons for the repurchase of treasury stocks

This repurchase of treasury stock will be carried out as a flexible capital policy measure with the aim of improving capital efficiency and enhancing shareholder returns.

2. Type of stock to be repurchased	Common stock of MISUMI Group Inc.
3. Total number of shares to be purchased	Up to 13,000,000 shares (4.91% of total outstanding shares excluding treasury stock)
4. Total purchase price	Up to 30,000 million yen
5. Acquisition period	From May 22, 2026 ,to March 31, 2027
6. Acquisition method	Market acquisition through a discretionary transaction method on the Tokyo Stock Exchange

(Reference) Stock information as of March 31, 2026

Total number of outstanding shares (excluding treasury stock):	264,933,073
Number of treasury stock	20,288,824