



Announcement regarding the revision of consolidated business forecast and annual dividends

At MISUMI Group Inc. (the "Company") Board of Directors meeting held on July 25, 2025, the Company has reviewed the recent business performance. As a result, we have revised our consolidated business forecast for the second quarter (first half / semi-annual) of the fiscal year ending March 2026 (from April 1, 2025, to September 30, 2025) and the full-year consolidated business forecast for the fiscal year ending March 2026 (from April 1, 2025, to March 31, 2026). The forecast was initially announced on April 25, 2025. In addition, we have adjusted our dividend forecast to align with these changes. The details of these revisions are as follows.

- 1. Revision to consolidated business forecast
- (1) Revision of the first half consolidated business forecast for the fiscal year ending March 31, 2026 (April 1, 2025- September 30, 2025)

	Sales	Operating income	Ordinary income	Net income attributable to owners of parent	Earnings per share
	Million yen	Million yen	Million yen	Million yen	Yen
Previously announced forecast (A) (announced on Apr 25, 2025)	193,000	20,000	20,500	14,800	53.88
Revised forecast (B)	204,000	19,400	20,000	13,900	50.60
Difference (B-A)	11,000	-600	-500	-900	
Ratio of difference (%)	5.7%	-3.0%	-2.4%	-6.1%	
(Reference) 1H results for the previous year (FY 2024)	198,022	23,390	25,221	18,200	65.21

(2) Revision of the full-year consolidated business forecast for the fiscal year ending March 31, 2026 (April 1, 2025- March 31, 2026)

	Sales	Operating income	Ordinary income	Net income attributable to owners of parent	Earnings per share
	Million yen	Million yen	Million yen	Million yen	Yen
Previously announced forecast (A) (announced on Apr 25, 2025)	400,000	43,500	44,500	32,000	116.50
Revised forecast (B)	422,000	42,900	43,300	30,800	112.12
Difference (B-A)	22,000	-600	-1,200	-1,200	
Ratio of difference (%)	5.5%	-1.4%	-2.7%	-3.8%	
(Reference) Previous year's results (FY 2024)	401,987	46,480	49,901	36,549	131.95

(3) Reasons for the revision

The consolidated business results for the first quarter reflected a cautious outlook on capital investment demand, particularly in the automotive industry, due to the impact of US tariffs. However, every effort was made to accurately grasp customer demand, and our new business policies, including the development of new products and services, progressed as planned in order to achieve sustainable growth.

The full-year consolidated earnings forecast for the first half and the full year for the fiscal year ending March 2026 will be revised as above, to reflect the consolidated results of Fictiv Inc., which became a wholly owned subsidiary on June 17, 2025 (U.S. local time), as well as taking current demand and exchange rate trends into account.

The earnings forecast may fluctuate due to future changes in the business environment. Any material developments will be disclosed promptly.

The average exchange rates during the period from July 1, 2025, to March 31, 2026, are USD: 139.0 yen, EUR: 160.0 yen, CNY: 19.3 yen.

2. Revisions to dividend forecasts

	Annual dividend					
	Interim	Year-end	Total			
Previous forecast (announced on Apr 25, 2025)	_{yen} 18.86	yen 21.92	yen 40.78			
Current revised forecast	17.71	21.54	39.25			
Previous year's results (FY 2024)	19.83	23.38	43.21			

<Reasons for the revision>

The Company is committed to the Growth Chain-reaction Aspired Management based on the employees' challenges to contribute to the sustainable growth of the Industrial Automation (IA) industry, which is our customer, and to support the sustainable development of society through automation and labor saving in the IA industry. To achieve this, we are actively investing in growth across regions and businesses, as well as in the development of new products and services. We are also working to advance our Business MODEL that increases Customer's Time Value. In addition, to increase corporate value in the medium to long term, we will accurately assess the cost of capital and aim for a return on capital that exceeds the cost of capital, or widens the equity spread. To this end, we will strike a balance between investing in growth in the medium to long term and returning profits to our shareholders.

In terms of dividends, we will pay a dividend payout ratio of 35%, considering the expansion of our management base, the strengthening of our financial position, and improvement of capital efficiency. Given the revised consolidated earnings forecast for the fiscal year ending March 31, 2026, our dividend forecast has also been updated. For the second quarter end, we now anticipate a dividend of 17.71 yen per share, which is a decrease of 2.12 yen from the previous year. For the full year, we forecast a dividend of 21.54 yen per share, a decrease of 1.84 yen from last year. As a result, our annual dividend forecast stands at 39.25 yen per share.

% The above forecasts were prepared based on information available at the announcement date of this material; actual results may differ from forecasts due to various factors in the future.