



MISUMI Group Inc. (Ticker code 9962) July 25, 2025

Notice Regarding the Resolution on the Repurchase of Treasury Stock

(Repurchase of treasury stock, in accordance with the provisions of the Articles of Incorporation pursuant to Article 165, Paragraph 2 of the Companies Act)

MISUMI Group Inc. (the "Company") is pleased to inform you that at the meeting of the Board of Directors held on July 25, 2025, in accordance with the provisions of Article 156 of the Companies Act, applied pursuant to Article 165, Paragraph 3 of the same Act, the following resolutions were adopted on matters relating to the repurchase of treasury stock.

1. Reasons for the repurchase of treasury stock

The Company is committed to the Growth Chain-reaction Aspired Management based on the employees' challenges to contribute to the sustainable growth of the Industrial Automation (IA) industry, which is our customer, and to support the sustainable development of society through automation and labor saving in the IA industry. To achieve this, we are actively investing in growth across regions and businesses, as well as in the development of new products and services. We are also working to advance our Business MODEL that increases Customer's Time Value. In addition, to increase corporate value in the medium to long term, we are aiming to improve capital efficiency further and expand the equity spread. To this end, we will strike a balance between investing in growth in the medium to long term and returning profits to our shareholders.

Our cash allocation policy involves flexibly allocating cash on hand and future cash flows, including the use of leverage, to growth investments such as M&A and treasury stock repurchases, taking share price levels and other circumstances into consideration. Due to progress in cash management, we have revised the required funds for BCP and other needs from 100 billion yen to 70 billion yen; based on this revision and taking into account the share price and other relevant factors, surplus funds may be allocated to repurchasing the treasury stock for the purpose of enhancing shareholder returns and to facilitate a flexible capital policy.

2.Details of matters relating to the repurchase of treasury stock

(1) Type of stock to be repurchased Ordinary stock of MISUMI Group Inc.

(2) Total number of shares to be repurchased Up to 17,000,000 shares (approximately 6.19% of

total outstanding shares excluding treasury stock)

(3) Total purchase price Up to 25,000,000,000 yen

(4) Repurchase Period From August 1, 2025, to March 31, 2026

(5) Method of Repurchase Market purchase on the Tokyo Stock Exchange

by discretionary trading method

(Reference) Status of Treasury Stock Holdings as of Jun 30, 2025

Total number of issued shares (excluding treasury stock): 274,715,712

Number of treasury shares:

10,372,985